


MEMORANDUM

March 9, 2018

TO: County Council

FROM: Vivian Yao, Legislative Analyst 

SUBJECT: **Worksession – Recommended FY19-24 Capital Improvements Program (CIP) and FY19 Capital Budget, Department of Health and Human Services**

PURPOSE: Review and act on HHS Committee and Joint HHS and Education Committee recommendations

Expected Attendees:

- Uma Ahluwalia, Director, Department of Health and Human Services (DHHS)
- JoAnn Barnes, Chief, Children, Youth and Family Services, DHHS
- Erika Finn Lopez, Office of Management and Budget (OMB)
- David Dise, Director, Department of General Services (DGS)
- Greg Ossont, Deputy Director, DGS
- Deborah Szyfer, Senior Planner, Division of Capital Planning, Montgomery County Public Schools (MCPS)

Summary of HHS Committee Recommendations

The Committee met on February 8 and recommended (3-0) approval of the Executive's recommendation for the Avery Road Treatment Center project.

After hearing from DGS representatives on efforts to address the space needs of the African American Health Program (AAHP), the HHS Committee Chair requested that Council staff reach out to AAHP representatives about the adequacy of space options for the program, and indicated that he would raise the issue during review of the FY19 DHHS operating budget.

HHS Committee Chair Leventhal also said that the Department is working on a proposal for a drop-in center for homeless youth at his request, which may have capital budget implications, and that he would be raising the item during operating budget discussions.

Summary of Joint HHS and Education Committee Recommendations

The Health and Human Services (HHS) and Education Committees met jointly on March 1, and recommended approval of the County Executive's recommendations for the following projects:

- Child Care in Schools (4-0, Education Chair Elrich temporarily absent),
- Child Care Renovations (5-0),
- High School Wellness Center (5-0), and
- School-based Health and Linkages to Learning Centers (5-0).

Councilmember Navarro requested a follow up discussion on how to increase opportunities to provide services to children through partnerships with schools, DHHS, and community-based providers and to what extent can space at schools can be developed to support specific programming or a variety of different services. As part of the follow up, the HHS Committee Chair expressed interest in discussing ways to expand access to behavioral health services for children.

I. OVERVIEW

For FY19-24, the Executive recommends a total of \$20.502 million for DHHS, which is a \$4.5 million or 28.4 percent increase from the Amended FY17-22 program. The Executive states that the increase results from the new Child Care Renovations project, increased funding for planning and design of the John F. Kennedy High School Wellness Center, and ongoing construction of the Avery Road Treatment Center. The increase has been offset by the completed Dennis Avenue Health Center and Progress Place Relocation and Personal Living Quarters projects. The Executive is recommending four ongoing projects and one new project.

The HHS Committee reviewed the Avery Road Treatment Center, and the Joint HHS and Education Committee review the other four projects: Child Care in Schools, Child Care Renovation, High School Wellness Center, and School-based Health and Linkages to Learning Centers.

II. PROJECT REVIEW

A. Avery Road Treatment Center (\$000) (PDF at ©2-4)

(in 000s)	Total	Total 6 years	FY19	FY20	FY21	FY22	FY23	FY24
Recommend	8,516	7,648	5,640	2,008	0	0	0	0

The recommended funding sources are 4.889 million in G.O. Bonds, \$70,000 in PAYGO, and \$3.614 million in State Aid. An additional contribution of \$5 million from the nonprofit partner is not included in the PDF.

No funding or appropriations are requested or estimated for FY19 and FY20.

FY17-22 Approved total: \$8.516 million

Project Description: The project provides for the replacement of the existing Avery Road Treatment Center (ARTC), which provides residential, non-hospital detoxification and intermediate care services for adults through 20 medical detox and 40 intermediate care beds.

Potomac Health Care Foundation, Ltd¹ (PHF) will construct and operate a new 64-bed facility through a 30-year long-term land lease and program operation services delivery agreement. The new facility will provide medical detox and intermediate case services, and will house an outpatient mental health and substance abuse treatment program supported by Medicaid reimbursements. The site will be master-planned for future potential development of a 16-bed step-down program for transitional age youth.

There is no cost change from the approved FY17-22 project.

Schedule: Design commenced in March 2017, and is currently in the construction documents phase. Construction is scheduled to begin in Summer 2018 with completion in August 2019. Executive staff explains that there was a one-year schedule delay resulting from competing the public-private partnership agreement/contracts consistent with property disposition requirements and obtaining funding approval from the State Board of Public Works before starting project expenditures.

Transition Plan: The Committee was previously briefed on the transition plan for serving clients during construction. Maryland Treatment Center will use existing unused capacity at Avery Road Combined Care facility and its facility in Emmitsburg, Maryland to maintain its current treatment capacity of 49 beds for Montgomery County. Transportation would be provided to clients and arranged for their families for services delivered outside of the County.

The HHS Committee recommends approval as recommended by the Council Executive.

B. Child Care in Schools (©5)

This project provides for the placement of a large child care classroom in public schools where MCPS is undertaking major construction. In the past, DHHS has considered factors like FARMS, mobility, ESOL rates, and the availability of high quality child care before recommending the addition of child care space in schools undergoing major school construction.

The County Executive is not recommending any spending under this umbrella project during the 6-year period. The project reflects a decreased cost of \$539,000 from the FY17-22 approved project, attributable to the Burtonsville center, which has been put on hold due to declining school enrollment. Planning for the addition project and child care center will continue; however, expenditures for construction will be considered in a future CIP while enrollment is monitored. The Wheaton Woods and Brown Station Elementary School projects were completed in 2017.

No additional schools have been recommended for a child care center. Executive staff reports that the Department met with MCPS in the spring of 2017 to discuss potential new schools where child care facilities could be incorporated. MCPS explained that it was reexamining the revitalization/expansion (rev/ex) program to determine the relative priority of major school renovations projects. Consequently, the Executive did not request new schools to

¹PHF is the not-for-profit foundation associated with Maryland Treatment Centers, the current program provider.

be considered for child care during this CIP cycle, including the new school projects recommended by the Board of Education for planning in FY19 (see ©6). Some of these schools are located in high needs areas.

Based on the existing Strategic Plan for Early Care and Education, DHHS is examining ways to increase child care opportunities in public and private facilities. The Department intends to pay particular attention to the development of public spaces for child care in high need regions of the County.

The HHS Committee recommends approval as recommended by the Council Executive.

C. Child Care Renovations (©6)

(\$000)	Total	6 Year Total	FY19	FY20	FY21	FY22	FY23	FY24
CE recommended	11,750	11,750	500	1,250	1,250	1,250	3,750	3,750

Recommended funding source is GO Bonds.

Requested FY19 appropriation: \$500,000

Estimated FY20 appropriation: \$1.250 million

Project Description: This new level of effort project provides for the renovation of child care facilities in County buildings to ensure compliance with the Americans with Disabilities Act (ADA) and safety concerns. The project remedies ADA non-compliant features, provides for the design and construction of ADA compliant playgrounds, and provides for the replacement of modular facilities.

The 22 facilities that will ultimately be served under the project are listed on ©11. DGS has completed an extremely preliminary evaluation upon which the programmed funding is based. DGS will conduct a thorough evaluation of the properties in FY19 and afterward prioritize the sites based on maintenance and compliance requirements. Cost estimates will be updated after the full evaluation is completed.

The HHS Committee recommends approval as recommended by the Council Executive.

D. High School Wellness Center (©7)

The project places High School Wellness Centers at public high schools. The centers provide health, mental health, social services and family support/youth development services. Host schools are selected based on criteria recommended by the School Based Health and Wellness Center Advisory Group.

For FY19-24, the County Executive is recommending \$674,000 over the six-year period for a continuing project at Seneca Valley High School and planning a center at John F. Kennedy High School. The source of funds is \$574,000 in G.O. Bonds and \$100,000 in current revenue. The requested FY19 appropriation is 100,000, and there is no estimated FY20 appropriation.

	6 Year							
(\$000)	Total	FY19	FY20	FY21	FY22	FY23	FY24	Total Cost
Seneca Valley	574	450	124	0	0	0	0	1,219
Kennedy	100	100	0	0	0	0	0	120

The PDF includes \$120,000 in current revenue to plan a wellness center at John F. Kennedy High School, with a feasibility study conducted and design started in 2019. Construction is anticipated to start in FY21.

The design of the Seneca Valley Wellness Center is scheduled to be completed in FY18 with occupancy anticipated in September 2020. Operating impact for the Seneca Valley Wellness Center is shown to begin in FY20 at \$809,000 and \$819,000 for subsequent years.

The Joint HHS and Education Committee recommends approval as recommended by the Executive.

E. School Based Health and Linkages to Learning Centers (©8-9)

The project provides for two major types of facilities at public school sites: Linkages to Learning centers (LTL or Linkages) and School Based Health Centers (SBHC). The programs provide accessible health, mental health, social and educational support services to at-risk children and their families. School based health centers operate as part of the Linkages to Learning program and provide primary healthcare to students and their siblings and for children enrolled in Care for Kids (CFK) who live within the zip code served by the school. Host schools are selected based on criteria recommended by the School Based Health and Wellness Center Advisory Group and the Linkages to Learning Advisory Group.

The County Executive is recommending \$430,000 over the six-year period for a Linkages to Learning projects at Maryvale Elementary Schools with \$305,000 to be expended in FY19 and \$125,000 in FY20. The source of funds is G.O. Bonds. There is no requested FY19 or estimated FY20 appropriation. According to the PDF, the Maryvale LTL center is expected to be completed in FY19 and opened in FY20. There is an operating impact reported in FY20 of \$80,000 with \$100,000 in subsequent years.

No new projects are recommended for the FY19-24 period. Executive staff indicates that expansion of the LTL program is based on the FY15-20 Linkages Strategic Plan, which identifies schools with the highest EverFarms rates and takes planned MCPS CIP projects into consideration for cost savings. Strategic planning for new LTL sites and other potential models for delivering school-based services for FY21 and beyond is anticipated to begin this summer.

Council staff notes that the next schools in the queue for stand-alone LTL projects are Clopper Mill Elementary School, Col. E. Brooke Lee Middle School, and a paired site team at Cresthaven and Roscoe E. Nix Elementary School. The Board of Education's requested FY19 Capital Budget requests planning funds in FY19 for Lee Middle School and Cresthaven and Roscoe Nix Elementary Schools. Council staff notes that if the Council is interested in expanding the program to new expansion sites, the Board of Education's recommended planning projects offer an opportunity for cost savings in building out programmatic space at those sites.

The Joint HHS and Education Committee recommends approval as recommended by the Executive. Councilmember Navarro requested a follow up discussion on how to increase opportunities to provide services to children through partnerships with schools, DHHS, and community-based providers and to what extent can space at schools be developed to support specific programming or a variety of different services. As part of the follow up, the HHS Committee Chair expressed interest in discussing ways to expand access to behavioral health services for children.

III. UPDATES FOR OTHER DHHS FACILITIES

Executive staff have provided the following updates for improvements to the following DHHS facilities:

1301 Piccard Drive:

- Improvement under Energy Systems Modernization is substantially complete.
- Refresh work is scheduled to start in spring 2018.
- Design of ADA improvements is in progress; construction is scheduled for FY19.
- Design of roof replacement is complete; construction is scheduled for FY19.

8818 Georgia Avenue

- Improvement under Energy Systems Modernization is substantially complete.
- Refresh work is scheduled for fall 2018.



Health and Human Services

PROGRAM DESCRIPTION AND OBJECTIVES

The Department of Health and Human Services assures delivery of a full array of services to address the somatic and behavioral health, economic and housing security, and other emergent needs of Montgomery County residents. To achieve this, the Department (directly and/or via a network of community partners) develops and implements policies, procedures, programs, and services that: 1) offer customer-focused direct care and supports; 2) maximize financial and staffing resources to deliver services through effective management, coordination, and pursuit of strategic funding opportunities; 3) pilot and evaluate innovative approaches to service delivery and systems integration; and 4) develop, enhance, and maintain a broad network of community-based organizations, public, and private agencies to promote and sustain partnerships, which increase the availability of needed services.

The Department's services are administered under an organizational structure that includes six service areas: Aging and Disability Services; Children, Youth, and Family Services; Behavioral Health and Crisis Services; Public Health Services; Special Needs Housing; and Administration and Support.

HIGHLIGHTS

- Create the Child Care Renovations project (\$11.75M) which will fund Americans with Disabilities Act (ADA) remediation of playgrounds and child care facilities. The project will also fund the replacement of modular child care facilities at various County locations.
- Funds the construction of a replacement facility for the existing Avery Road Treatment Center through a public-private partnership with assistance from the State.
- Funds the design of a High School Wellness Center (HSWC) at John F. Kennedy High School.

PROGRAM CONTACTS

Contact Victoria Buckland of the Department of Health and Human Services at 240.777.1211 or Erika Lopez-Finn of the Office of Management and Budget at 240.777.2771 for more information regarding this department's capital budget.

CAPITAL PROGRAM REVIEW

Four active projects comprise the Recommended FY19-24 Capital Improvements Program for the Department of Health and Human Services, for a total six-year cost of \$20.502 million, which is a \$4.5 million, or a 28.4 percent increase, from the Amended FY17-22 total six-year cost of \$15.964 million. The change results from the addition of a new project, Child Care Renovations, increased funding for planning and design in the High School Wellness Center project for John F. Kennedy High School, and ongoing construction of the Avery Road Treatment Center off set by costs for completed projects such as the Progress Place Relocation and Personal Living Quarters and Dennis Avenue Health Center.



Avery Road Treatment Center (P601502)

Category	Health and Human Services	Date Last Modified	01/04/18
SubCategory	Health and Human Services	Administering Agency	General Services
Planning Area	Rockville	Status	Planning Stage

Total	Thru FY17	Est FY18	Total 6 Years	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	Beyond 6 Years
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	1,178	372	488	318	197	121	-	-	-	-
Site Improvements and Utilities	1,987	-	-	1,987	1,398	589	-	-	-	-
Construction	5,343	-	-	5,343	4,045	1,298	-	-	-	-
Other	8	8	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	8,516	380	488	7,648	5,640	2,008	-	-	-	-

FUNDING SCHEDULE (\$000s)

G.O. Bonds	4,832	310	488	4,034	3,026	1,008	-	-	-	-
PAYGO	70	70	-	-	-	-	-	-	-	-
State Aid	3,614	-	-	3,614	2,614	1,000	-	-	-	-
TOTAL FUNDING SOURCES	8,516	380	488	7,648	5,640	2,008	-	-	-	-

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 19 Request	-	Year First Appropriation	FY15
Appropriation FY 20 Request	-	Last FY's Cost Estimate	8,516
Cumulative Appropriation	8,516		
Expenditure / Encumbrances	6,149		
Unencumbered Balance	2,367		

Project Description

This project provides for the planning, design, and construction of a replacement facility for the existing Avery Road Treatment Center (ARTC). The existing facility provides residential substance abuse treatment for low-income County residents through 20 medical detox and 40 Intermediate Care Facility beds. In conjunction with a public-private partnership and with assistance from the State, a private partner will construct and operate a new ARTC facility over a 30-year term through a long-term land lease and program operation service delivery agreements.

Location

14703 Avery Road, Rockville, Maryland

Capacity

The new ARTC will be a 64 bed, 36,500 gross square foot residential treatment facility providing medical detox and Intermediate Care Facility levels of care. The facility will also house an outpatient mental health and substance abuse treatment program supported by Medicaid reimbursements. The site will be master planned for future potential development of a 16-bed step-down program for transitional age youth.

Estimated Schedule

Design will be performed in FY17 and FY18. Construction is scheduled to begin in FY19 with completion in FY20.

Project Justification

The existing ARTC facility was constructed of pre-fabricated modular units in 1991 and needs to be replaced.

Fiscal Note

This project reflects County and State contributions to the facility. The State legislature approved funding of \$310,000 in FY15, \$104,000 in FY16, \$1,026,604 in FY17, and \$1,000,000 in FY18 in grants to the County to support the project. The County anticipates State funding approval of approximately \$1.3 million to design in FY19. State Aid is expected to total \$3.614 million. Not included in this project description form is a \$5 million contribution from the non-profit partner.

Disclosures

A pedestrian impact analysis has been completed for this project. The County Executive asserts that this project conforms to the requirement of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Department of Health and Human Services, Department of General Services, County Attorney, Office of Procurement, Maryland Department of Health and Mental Hygiene, Private and/or non-profit substance abuse treatment providers Private developers

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ZavaZone

Avery Rd

Rock Creek

Lake Terrace

La4

RedGate Golf Course

Avery Rd

Art Ct

E Glade Dr

28

Norbeck Rd

Baltimore Rd
Pottsville Rd

Norbeck Rd

Baltimore Rd

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Child Care in Schools (P649187)

Category	Health and Human Services	Date Last Modified	12/18/17
SubCategory	Health and Human Services	Administering Agency	General Services
Planning Area	Countywide	Status	Ongoing

Total	Thru FY17	Est FY18	Total 6 Years	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	Beyond 6 Years
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	1,255	1,143	112	-	-	-	-	-	-	-
Construction	2,409	1,742	667	-	-	-	-	-	-	-
Other	22	22	-	-	-	-	-	-	-	-
TOTAL EXPENDITURES	3,686	2,907	779	-	-	-	-	-	-	-

FUNDING SCHEDULE (\$000s)

G.O. Bonds	2,902	2,123	779	-	-	-	-	-	-	-
PAYGO	784	784	-	-	-	-	-	-	-	-
TOTAL FUNDING SOURCES	3,686	2,907	779	-	-	-	-	-	-	-

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 19 Request	(539)	Year First Appropriation	FY91
Appropriation FY 20 Request	-	Last FY's Cost Estimate	4,225
Cumulative Appropriation	4,225		
Expenditure / Encumbrances	3,636		
Unencumbered Balance	589		

Project Description

This project provides for the placement of a large designated child care classroom at public schools where Montgomery County Public Schools (MCPS) is undertaking major construction or renovation. MCPS will oversee the construction or renovation of the school, and the County will arrange to lease the child care portion of the building to a private child-care provider. Cost estimates are based on per square foot costs for elementary school construction, adjusted for the additional State restroom and food prep licensing requirements for child care facilities. Site specific factors are not included.

Cost Change

Decrease cost for design of Burtonsville Child Care Center. The center is on hold due to lower than expected enrollment projections from MCPS.

Project Justification

Findings from the Child Care Modular Study (1989) support this project. The Report of the Interagency Committee on Child Care Facilities at Public School Sites (1989) established the policy of locating child day care facilities at school sites, with priority given to programs that met school selection criteria, facility size, capital budgeting and fiscal procedures.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

Coordination

Department of Health and Human Services, Department of General Services, Montgomery County Public Schools



Child Care Renovations (P601901)

Category	Health and Human Services	Date Last Modified	01/08/18
SubCategory	Health and Human Services	Administering Agency	General Services
Planning Area	Countywide	Status	Planning Stage

Total	Thru FY17	Est FY18	Total 6 Years	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	Beyond 6 Years
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	1,905	-	-	1,905	500	155	155	155	470	470	-
Site Improvements and Utilities	1,750	-	-	1,750	-	200	200	200	575	575	-
Construction	6,225	-	-	6,225	-	695	695	695	2,070	2,070	-
Other	1,870	-	-	1,870	-	200	200	200	635	635	-
TOTAL EXPENDITURES	11,750	-	-	11,750	500	1,250	1,250	1,250	3,750	3,750	-

FUNDING SCHEDULE (\$000s)

G.O. Bonds	11,750	-	-	11,750	500	1,250	1,250	1,250	3,750	3,750	-
TOTAL FUNDING SOURCES	11,750	-	-	11,750	500	1,250	1,250	1,250	3,750	3,750	-

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 19 Request	500	Year First Appropriation	FY19
Appropriation FY 20 Request	1,250	Last FY's Cost Estimate	-
Cumulative Appropriation	-		
Expenditure / Encumbrances	-		
Unencumbered Balance	-		

Project Description

This project provides for renovation or replacement of child care facilities to ensure compliance with new laws pertaining to the Americans with Disabilities Act (ADA) and safety concerns.

The project addresses three major components:

1. Remedies ADA non-compliant features at child care centers located in County buildings.
2. Provides for the design and construction of ADA compliant playgrounds at existing child care facilities while also incorporating other playground requirements included in COMAR 13A.16.01, NAEYC Early Learning Standards and Accreditation Criteria, and the Maryland Program Accreditation Standards for Implementing Quality Childhood programs.
3. Provides for replacement of modular facilities.

Estimated Schedule

ADA upgrades for Child Care Center facilities and Child care Playgrounds will start in FY19.

Project Justification

This project is designed to bring child care facilities and playgrounds into compliance with Federal ADA requirements.

Coordination

Health and Human Services, Montgomery County Public Schools, Department of General Services, Office of Management and Budget, Maryland National Capital Park and Planning Commission, and child care center service providers

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High School Wellness Center (P640902)

Category	Health and Human Services	Date Last Modified	01/04/18
SubCategory	Health and Human Services	Administering Agency	General Services
Planning Area	Countywide	Status	Ongoing

Total	Thru FY17	Est FY18	Total 6 Years	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	Beyond 6 Years
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	391	56	211	124	115	9	-	-	-	-
Construction	4,919	3,837	667	415	385	30	-	-	-	-
Other	487	346	6	135	50	85	-	-	-	-
TOTAL EXPENDITURES	5,797	4,239	884	674	550	124	-	-	-	-

FUNDING SCHEDULE (\$000s)

G.O. Bonds	5,638	4,239	825	574	450	124	-	-	-	-
Current Revenue: General	159	-	59	100	100	-	-	-	-	-
TOTAL FUNDING SOURCES	5,797	4,239	884	674	550	124	-	-	-	-

OPERATING BUDGET IMPACT (\$000s)

Program-Staff	470	-	86	96	96	96	96	96
Program-Other	3,615	-	723	723	723	723	723	723
NET IMPACT	4,085	-	809	819	819	819	819	819
FULL TIME EQUIVALENT (FTE)	-	0.9	1	1	1	1	1	1

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 19 Request	100	Year First Appropriation	FY09
Appropriation FY 20 Request	-	Last FY's Cost Estimate	5,697
Cumulative Appropriation	5,697		
Expenditure / Encumbrances	4,458		
Unencumbered Balance	1,239		

Project Description

This project provides for the placement of High School Wellness Centers (HSWC) at public schools. HSWCs provide health, mental health, and social services, as well as family support/youth development services which attempt to address the needs of youth and to build their skills and strengths to be more successful in all sectors of their lives. Services are targeted to meet the specific needs of the school. This project is in accordance with the recommendations of the School Based Wellness Center Planning Group (SBWCPCG), the Department of Health and Human Services (DHHS) and Montgomery County Public Schools (MCPS). The selection of the host school is based upon criteria recommended by the SBWCPCG. MCPS will oversee the construction of the HSWC sites. The County will occupy the space with DHHS personnel and contractors. The HSWC are similar in design to School Based Health Centers with modifications to accommodate the older student population's needs and services.

Estimated Schedule

Wheaton HSWC was completed in FY16. Seneca Valley HSWC design will be completed in FY18, with construction scheduled to be completed in FY21.

Cost Change

Add \$100,000 in FY19 in Current Revenue for the planning of a High School Wellness Center at John F. Kennedy High School.

Project Justification

This project is recommended by the SBWCPCG, DHHS, and MCPS. Each HSWC will provide services to address the physical health, mental health, and social service needs, as well as provide youth development opportunities to the students.

Coordination

Department of Health and Human Services, Department of General Services, Montgomery County Public Schools

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School Based Health & Linkages to Learning Centers (P640400)

Category	Health and Human Services	Date Last Modified	01/04/18
SubCategory	Health and Human Services	Administering Agency	General Services
Planning Area	Countywide	Status	Ongoing

Total	Thru FY17	Est FY18	Total 6 Years	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	Beyond 6 Years
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	1,520	1,372	138	10	5	5	-	-	-	-
Construction	8,216	7,120	676	420	300	120	-	-	-	-
Other	1,634	1,447	187	-	-	-	-	-	-	-
TOTAL EXPENDITURES	11,370	9,939	1,001	430	305	125	-	-	-	-

FUNDING SCHEDULE (\$000s)

Federal Aid	494	494	-	-	-	-	-	-	-	-
G.O. Bonds	10,551	9,305	816	430	305	125	-	-	-	-
Current Revenue: General	260	140	120	-	-	-	-	-	-	-
Recordation Tax Premium (MCG)	65	-	65	-	-	-	-	-	-	-
TOTAL FUNDING SOURCES	11,370	9,939	1,001	430	305	125	-	-	-	-

OPERATING BUDGET IMPACT (\$000s)

Program-Staff	480	-	80	100	100	100	100
Program-Other	-	-	-	-	-	-	-
NET IMPACT	480	-	80	100	100	100	100
FULL TIME EQUIVALENT (FTE)	-	0.8	1	1	1	1	1

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation FY 19 Request	-	Year First Appropriation	FY04
Appropriation FY 20 Request	-	Last FY's Cost Estimate	11,370
Cumulative Appropriation	11,370		
Expenditure / Encumbrances	10,270		
Unencumbered Balance	1,100		

Project Description

This project provides for the placement of School Based Health Centers (SBHC) and Linkages to Learning (LTL) sites at public schools. SBHCs provide primary health, social services, mental health, and youth development services. The LTL program provides accessible services to at-risk children and their families to improve adjustment to and performance in school, home, and community; services include health, mental health, social services, and educational support. Host schools are selected based on criteria recommended by the SBHC Interagency Planning Group and the LTL Advisory Group. Montgomery County Public Schools (MCPS) will oversee the construction of SBHC and LTL sites. The County will occupy the space with School Health Services and LTL personnel and contractors.

Estimated Schedule

Maryvale LTL is expected to be completed in FY19 and open in FY20.

Cost Change

FY16 \$988,000 transfer from Dennis Avenue Health Center.

Project Justification

This project is part of the recommendations of the Department of Health and Human Services and MCPS.

Other

Cost estimates are based on per square foot costs for school construction, adjusted by additional health care facility requirements such as examination rooms, a laboratory, and medical equipment. MCPS will provide maintenance and utilities by a Memorandum of Understanding. Site specific factors are to be determined, and will be provided during construction.

Fiscal Note

Reflects FY15 transfer of \$65,000 in GO Bonds from the High School Wellness Center (P640902) project and a subsequent funding switch from GO Bonds to Recordation Tax Premium. FY16 funding switch replacing \$165,000 in Federal aid with GO Bonds recognizes actual Federal grant awards.

■ Coordination

Department of Health and Human Services, Department of General Services, Montgomery County Public Schools



Public Libraries

PROGRAM DESCRIPTION AND OBJECTIVES

Montgomery County Public Libraries (MCPL) offers free and equal access to services and resources to assist the people of Montgomery County in finding ideas and information to sustain and enrich their lives.

MCPL provides library services throughout the County in 21 branch libraries and one Montgomery County Correctional Facility Library. MCPL's branches provide over 550,000 square feet of space for services, in branches that range in size from 900 to over 80,000 square feet. MCPL provides service in an historic landmark building at the Noyes Library for Young Children, and kiosk service at the Mid-County Recreation Center.

The 21 Library branches provide access to library services, including over 500 public access computers, meeting rooms, individual and group study rooms, seating, Wi-Fi Internet access, and other service features. Some branches include features such as Accessibility Resource Centers (provide assistive technologies including specialized computers and other equipment), Discovery Rooms (reservable rooms for children to learn through play), Digital Media Labs, and collaborative learning spaces managed by MCPL partners such as KIDMuseum (a makerspace experience for children), the Gilchrist Center that serves new Americans, and Montgomery College.

MCPL offers a collection of over 2.3 million physical books and media, and more than half a million electronic books, audiobooks, music, reference, and other viewable or downloadable materials. MCPL also creates useful content and provides services via its Web Page and social media outlets.

Branch-specific materials collections, technology, service delivery models, and interior geography are reviewed, modernized, and realigned via the Library Refurbishment project or during new building construction projects, such as the Wheaton Library and Community Recreation Center project in this Capital Improvements Program (CIP). In addition, system wide technology and other service features are modernized via the 21st Century Library Enhancement project. The mix of books, media, physical features, and technologies used for each branch is determined by analysis of the needs of each community via demographic analysis, the physical characteristics of the buildings and sites, and resource constraints.

The FY2017-2020 Strategic Plan embraces new media and technologies and provides access to services, resources, and programs so that everyone can participate in becoming a more Literate, Connected, Strong, Vibrant, and Delighted Montgomery County. The plan recognizes the need to more responsively adapt library services to rapid changes in technology and the increasing diversity of our customers and their needs. This CIP continues the strategic approach to modernizing library branches, investing in system wide technology and services infrastructure, and developing a faster, more targeted approach to physical and programmatic changes to libraries.

HIGHLIGHTS

- Complete "refresh" renovations of the Bethesda and White Oak libraries.
- Plan and construct refresh projects at the Long Branch, Marilyn Praisner, and Maggie Nightingale libraries by FY19.
- Plan for refresh projects for the remainder of the FY19-24 CIP cycle.
- Continue implementation of a 21st Century Library Enhancements project that will allow Public Libraries to respond to customer demands and library trends that require changes in the equipment and related furnishings of library buildings.
- Complete construction of a combined Library and Community Recreation Center in Wheaton.
- Fund costs through schematic design for a new library in Clarksburg.

PROGRAM CONTACTS

Contact Rita Gale of the Department of Public Libraries at 240.777.0022 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's capital budget.

CAPITAL PROGRAM REVIEW

Five ongoing projects totaling \$30.2 million comprise the recommended FY19-24 CIP for Public Libraries. This represents a decrease of \$57.7 million, or -65.6 percent, from the amended FY17-22 total six-year cost of \$87.9 million. The cost decrease results primarily from the completion of the Wheaton Library and Recreation Center. The Public Libraries FY19-24 CIP is funded primarily by general obligation bonds. Current revenue is generally used for the acquisition of library materials at new and expanded libraries and technology and minor building modifications that do not qualify for bond funding. The Department of Public Libraries also actively pursues State Aid for its capital projects.

**Board of Education's Requested FY 2019 Capital Budget
and FY 2019-2024 Capital Improvements Program
(figures in thousands)**

Project	FY 2019 Approp.	Total	Thru FY 2017	Remaining FY 2018	Total Six-Years	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Individual School Projects											
Ashburton ES Addition	433	13,944	603	7,003	6,338	5,314	1,024				
Lucy V. Barnsley ES Addition	700	13,924	7,200	5,041	1,683	1,683					
Bethesda-Chevy Chase HS Addition	1,750	41,397	17,786	18,952	4,659	4,659					
Burtonsville ES Addition		1,172	469	352	351	234	117				
Clarksburg Cluster ES #9 (New)	2,981	38,486			38,486	1,192	5,156	21,864	10,274		
Clarksburg Cluster ES (New) (Clarks. Village Site #2)	1,324	36,008	1,238	5,094	29,676	18,202	11,474				
Cresthaven ES Addition (for JoAnn Leleck ES@Broad Acres)	847	9,466			9,466	339	2,829	4,554	1,744		
Crown HS (New)	6,306	136,302			136,302	2,522	3,892	10,939	42,245	61,244	15,460
Diamond ES Addition		9,147	4,892	3,578	677	677					
DuFief ES Addition/Facility Upgrade	2,910	38,028			38,028	1,182	4,234	22,625	9,987		
East Silver Spring ES Addition (for Rolling Terrace)	320	3,514			3,514	160	96	1,448	1,578	232	
Albert Einstein Cluster HS Solution		6,334			6,334		169	2,996	2,074	1,095	
Blair Ewing Center Relocation		16,579	605	454	15,520	302	151	3,073	6,123	5,871	
Gaithersburg ES Addition	20,153	26,000	2,000	1,872	22,128	6,954	9,254	5,920			
John F. Kennedy HS Addition	3,875	20,578			20,578	1,610	3,217	4,000	6,978	4,773	
Kensington Parkwood ES Addition		12,679	6,991	4,756	932	932					
Col. E. Brooke Lee MS Addition/Facility Upgrade	3,921	57,864			57,864	1,568	16,525	23,827	15,944		
S. Christa McAuliffe ES Addition	473	11,386	512	5,848	5,026	4,235	791				
Ronald McNair ES Addition	1,024	11,403			11,403	512	4,848	2,252	3,791		
Montgomery Knolls ES Addition (for Forest Knolls ES)	5,781	6,605	273	218	6,114	3,227	2,443	444			
Roscoe Nix ES Addition (for JoAnn Leleck ES @ Broad Acres)	589	6,372			6,372	236	1,781	3,606	749		
North Bethesda MS Addition		21,593	11,885	8,168	1,540	1,540					
Northwood HS Addition/Facility Upgrade	9,873	123,356			123,356	3,949	8,790	8,600	12,214	48,254	41,549
Parkland MS Addition	1,240	14,638			14,638	496	4,032	8,323	1,787		
Pine Crest ES Addition (for Forest Knolls ES)	7,672	8,623	352	211	8,060	3,492	3,942	626			
Piney Branch ES Addition	493	4,211			4,211	274	219	2,227	1,491		
Thomas W. Pyle MS Addition	22,588	25,114	400	313	24,401	1,628	6,566	13,457	2,750		
Judith Resnik ES Addition		871	436	348	87	87					
Silver Spring International MS Addition	3,010	35,140			35,140	930	8,210	12,346	8,654	5,000	
Takoma Park MS Addition	22,308	25,186	500	477	24,209	2,182	14,820	7,207			
Walt Whitman HS Addition	4,111	27,577		830	26,747	2,168	8,067	11,980	4,532		
Woodlin ES Addition	1,167	15,297			15,297	583	350	5,728	7,437	1,199	
Woodward HS Reopening	35,245	120,235			120,235	3,063	17,600	7,040	36,400	35,450	20,682
Countywide Projects											
ADA Compliance: MCPS	1,200	30,993	21,693	2,100	7,200	1,200	1,200	1,200	1,200	1,200	1,200
Asbestos Abatement	1,145	20,100	12,085	1,145	6,870	1,145	1,145	1,145	1,145	1,145	1,145
Building Modifications and Program Improvements	11,500	59,328	38,128	3,200	18,000	9,000	9,000				
Current Revitalizations/Expansions	92,475	1,122,247	674,560	108,236	339,451	154,421	87,469	69,561	28,000		
Design and Construction Management	4,900	85,375	51,075	4,900	29,400	4,900	4,900	4,900	4,900	4,900	4,900
Facility Planning: MCPS	1,110	13,277	9,492	685	3,100	860	700	460	380	350	350
Fire Safety Upgrades	817	27,117	17,215	5,000	4,902	817	817	817	817	817	817
HVAC Replacement/IAQ Projects	30,000	242,677	99,677	18,000	125,000	30,000	30,000	17,500	17,500	15,000	15,000
Improved (Safe) Access to Schools	2,000	18,343	12,343	2,000	4,000	2,000	2,000				
Land Acquisition	12,000				12,000	12,000					
Major Capital Projects		119,969			119,969		4,197	12,663	19,499	20,063	63,547
Outdoor Play Space Maintenance	1,750	4,250		750	3,500	1,750	1,750				
Planned Life-Cycle Asset Replacement (PLAR)	12,000	154,777	87,027	9,750	58,000	12,000	12,000	8,500	8,500	8,500	8,500
Rehabilitation/Renovation of Closed Schools (RROCS)		116,220	91,574	21,065	3,581	3,581					
Relocatable Classrooms	5,000	63,061	43,061	5,000	15,000	5,000	5,000	5,000			
Restroom Renovations	5,000	46,275	14,025	2,250	30,000	5,000	5,000	5,000	5,000	5,000	5,000
Roof Replacement/Moisture Protection Projects	15,500	125,651	45,151	9,500	71,000	15,500	15,500	10,000	10,000	10,000	10,000
School Security	2,550	4,900			4,900	2,550	2,350				
Stormwater Discharge and Water Quality Management	616	11,628	7,316	616	3,696	616	616	616	616	616	616
Technology Modernization	25,028	416,173	238,732	26,010	151,431	25,028	25,366	25,484	25,143	25,246	25,164
Total Requested CIP	385,685	3,621,390	1,519,296	283,722	1,830,372	363,500	349,607	347,928	299,452	255,955	213,930

Bold indicates new project to approved CIP.

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Child Care in Schools

- Please provide the total final cost for the Wheaton Woods and Brown Station projects.
- The current cost for Wheaton Wood ES Child Care = \$377,264
- The current cost for the Brown Station ES Child Care = \$350,691
- These figures do not include any outstanding invoices from MCPS. DGS and HHS note that a key element of project costs depends on the timing of MCPS invoices, as projects can appear to be underspent because MCPS has not sent all expenses to the County.
- What is the status of the school construction project at Burtonsville Elementary?
- Previous projections indicated that enrollment at this school would exceed capacity by more than 92 seats so an addition project was planned for this school in the MCPS CIP. Current projections indicate enrollment will fall below the 92 seat threshold by the end of the six-year planning period, therefore planning for the addition project and child care in schools project will continue. However, expenditures for construction fund will be considered in a future CIP while enrollment is monitored for the school.

High School Wellness Center

- Please provide the schedule and cost breakout by school/project for the High School Wellness Center CIP Project by fiscal year and expenditure category (e.g., PDS, Site Improvement, Construction, Other, DGS staff costs, etc.)

Cost Breakout by School for FY19-24 CIP for High School Wellness Center

		TOTAL	Thru FY17	Estimate FY18	Total 6 Years	FY19	FY20	FY21	FY22	FY23	FY24	Beyond 6 Y
Wheaton Woods	PDS	301	56	211	568							
	Site Imp	0	0	0	0							
	Constr	4,919	3,837	667	9,423							
	Other	487	346	6	839							
	TOTAL	5,707	4,239	884	10,830							
Prior Years	PDS		56									
	Site Imp											
	Constr		3,837									
	Other		346									
TOTAL			4,239									
Wheaton HS	PDS			47	0							
	Site Imp				0							
	Constr			186	0							
	Other			6	0							
TOTAL				239	0	0	0	0	0	0	0	0
Kennedy HS	PDS			20	100	100						
	Site Imp			0	0							
	Constr			0	0							
	Other			0	0							
TOTAL				0	100	100	0	0	0	0	0	0
Seneca Valley ES	PDS			164	24	15	0					
	Site Imp				0							
	Constr			481	415	385	50					
	Other				135	50	85					
TOTAL				645	574	430	124	0	0	0	0	0

- Please provide the total final cost for the Wheaton HS project.
- The current cost for the Wheaton HS Wellness Center = \$886,321. However, DGS has not yet received all invoices from MCPS.

- What was the bid cost and most recent estimate for the Seneca Valley HS project? When is the center scheduled to be completed and opened?
- **The bid amount for Seneca Valley HS was \$985,128. However, this figure does not include design, data wiring, FF&E, any contingency costs, or any invoices from MCPS. DGS estimates the current cost of the project at \$1.097 million.**
- **Occupancy is currently estimated at September 2020.**
- Please provide an update on the John F. Kennedy HS project. Has a feasibility study been completed for the project? What will the \$100,000 in current revenue be used for? (Was the \$20,000 previously appropriated for the project event spent out?) When would design and construction take place?
 - **The \$100,000, in addition to the previously approved \$20,000, in current revenue is to conduct a feasibility study and begin design which is planned for FY19. Design would begin in FY19 with construction starting in FY21.**

School Based Health & Linkages to Learning Centers

- Please provide the total final cost for the Wheaton Woods LTL project.
- **The currently estimated cost for Wheaton Wood ES LTL = \$349,442.**
- Please provide the status update Maryvale LTL project. When will the project be bid? What is the most recent cost estimate for the project?
- **The Maryvale ES/Carl Sandburg Collocation project is scheduled to be bid on April 25, 2018. The most recent cost estimate is \$463,000.**

Child Care in Schools

- **Were any schools considered and evaluated for inclusion in this project for the FY19-24 CIP? If so, which ones? What is the Department's strategic vision for building child care facilities in schools or in the community?**
- HHS continues to look at the MCPS CIP process, focusing on population data for the possibility of including child care in new or renovated schools. Due to declining enrollment projections at one school, the school will not be renovated at this time. Therefore, HHS is not currently programming construction of a child care facility. HHS and MCPS will continue to coordinate child care facility construction efforts given the policy change in MCPS' Rev/Ex program.
- Based on the existing Strategic Plan for Early Care and Education the department is examining ways to increase child care opportunities in public and private facilities. HHS intends to pay particular attention to the development of public spaces for child care in high need regions of the County. Additionally, all new County facilities are assessed for the possibility of child care as part of the design.

School Based Health and Linkages to Learning

- **Were any schools considered and evaluated for inclusion in this project for the FY19-24 CIP? If so, which ones? What is the Executive's strategic vision for building Linkages to Learning and School-Based Health Centers in schools or expanding the program consistent with the Linkages Strategic Plan or a different model for delivering school-based services?**
- Expansion of the LTL program is based on the CE-approved FY15-FY20 Linkages Strategic Plan that identifies schools with the highest EverFARMS rates, and takes planned MCPS CIP projects into consideration for cost savings. The Linkages Advisory Group and the Interagency Planning Group for School-Based Health and Wellness Centers plans to meet this summer to start the strategic planning process for FY21 and beyond. The group may consider other metrics for stand-alone LTL sites, light model Linkages (presented to council in prior years), or LTL SBHC sites, and/or different models for delivering school-based services.

Child Care Renovations

- Please identify the facilities that will be supported by the project in FY19 and FY20, as well as the anticipated scope of work and anticipated expenditures for each.
 - **Priority of facilities will be determined during the planning phase scheduled for first part of FY19. Planning will include detailed site investigation for modular buildings and playgrounds.**
 - **ADA upgrades for Child Care Center facilities and Child care Playgrounds in non-modular buildings will start in FY19 and continue in FY20.**
 - **Design and construction of a high priority modular building and its associated playground is scheduled for FY20.**

How many facilities will ultimately be served under this project?

- **22 facilities have been identified.**
- What is the priority for identifying facilities to be addressed under the project?

Key factors for prioritization may include:

1. **System wide ADA program analysis to ensure compliance at locations across the County**
 2. **Maintenance record in number/extent of repairs**
 3. **Site constraint**
 4. **Continuity of service constraint**
 5. **Combining modular replacements and playgrounds work to minimize cost and disruption to programs.**
- Has the provision and maintenance of playground equipment been the responsibility of the County in these facilities?
 - **Yes**

List of Child Care Facilities & Addresses:

1. **Shady Grove KidStop-** 15910 Somerville Drive, Rockville, MD 20855
2. **McDonalds Knolls-** 10611 Tenbrook Drive, Silver Spring, MD 20901
3. **Colesville -** 14015 New Hampshire Ave, Silver Spring, MD 20904
4. **Potomac -** 11315 Falls Rd, Potomac, MD 20854
5. **Lone Oak -** 1010 Grandin Ave # 5, Rockville, MD 20851
6. **Up County -** 12900 Middlebrook Road, Germantown, MD 20874
7. **Clara Barton -** 7425 MacArthur Blvd, Cabin John, MD 20818
8. **Thurgood Marshall (MCPS)-** 12260 McDonald Chapel Dr, Gaithersburg, MD 20878
9. **Viers Mill (MCPS) -** 11711 Joseph Mill Rd, Silver Spring, MD 20906
10. **Weller Road Elem (MCPS) -** 3301 Weller Rd, Silver Spring, MD 20906
11. **Galway Elem (MCPS) -** 12612 Galway Dr, Silver Spring, MD 20904
12. **BCC -** 4805 Edgemoor Ln, Bethesda, MD 2081
13. **Damascus -** 9625 Main St, Damascus, MD 2087
14. **Woodlin -** 2103 Luzerne Ave, Silver Spring, MD 20910
15. **The Nuturery -** 112 W Diamond Ave, Gaithersburg, MD 2087
16. **MLK -** 1102 Jackson Rd, Silver Spring, MD 2090
17. **J Resnick -** 7301 Hadley Farms Dr, Gaithersburg, MD 2087
18. **Shady Grove Life -** 14910 Broschart Rd, Rockville, MD 20850
19. **Brooke Grove -** 2702 Spartan Rd, Olney, MD 2083
20. **Waring Station -** 18815 Waring Station Rd, Germantown, MD 2087
21. **Stone Mill-** 14327 Stonebridge View Dr, North Potomac, MD 20878
22. **Lawton-** 4301 Willow Ln, Chevy Chase, MD 20815