

P.O. Box 1749 Halifax, Nova Scotia B3J 3A5 Canada

# Item No. 6 Budget Committee December 14, 2021

SUBMITTED BY:	Original Signed by
	Jacques Dubé, Chief Administrative Officer
DATE:	November 29, 2021
SUBJECT:	2022/23 Multi-Year Base Capital Plan

## <u>ORIGIN</u>

October 19, 2021 meeting of Halifax Regional Council, Item #15.1.2 regarding 2022/23 Capital Planning Framework: MOVED by Councillor Russell, seconded by Councillor Mason

THAT Halifax Regional Council direct the Chief Administrative Officer to:

- 1. Develop a funded 4-year capital plan and 10-year capital outlook which prioritizes Council's key strategic priorities, reliable and quality municipal services, and risk mitigation with an ability and capacity to deliver when scheduled;
- 2. Continue to allocate 70%-80% of the annual base capital program to asset renewal projects and 20%- 30% to service growth projects for the 2022-23 through 2025-26 budget years; and
- 3. Use Halifax Regional Council's priority weightings for the Strategic Alignment project prioritization evaluations for the 2022-23 through 2024-25 budget years.

November 23 and November 26, 2021 meeting of the Committee of the Whole on Budget, Item 6 regarding 2022/23 Fiscal Framework: MOVED by Councillor Mason, seconded by Councillor Austin

THAT Budget Committee...

...3. Direct the Chief Administrative Officer to prepare a Supplemental Report with respect to options

- to reduce the final average property tax bill increase from 5.9% to 3.7% through adjusting:
- a. funding for capital projects, through changes in Capital from Operating, Debt, Reserves,
- b. Cost Sharing or other,
- c. the timing of capital projects, and,
- d. operating costs and revenues, as appropriate.

#### LEGISLATIVE AUTHORITY

Pursuant to the Halifax Charter: Section 35(1) The Chief Administrative Officer shall (b) ensure that the annual operating and capital budgets

#### **RECOMMENDATIONS ON PAGE 2**

are prepared and submitted to the Council;

Section 79 The Council shall adopt an operating budget and a capital budget for each fiscal year.

#### RECOMMENDATION

It is recommended that the Budget Committee recommend Halifax Regional Council to:

- 1. Approve the base capital budget for 2022/23, and approve in-principle the 2023/24, 2024/25 and 2025/26 base capital outlooks as per Attachments 1 and 2, subject to approval of external funding program applications;
- 2. Approved the schedule of 2022/23 advanced tender requests as per Attachment 3;
- 3. Approve the schedule of 2022/23 capital reserves withdrawals as per Attachment 4;
- 4. Approve the schedule of 2022/23 multi-year capital projects as per Attachment 5.

#### BACKGROUND

The <u>2022/23 Capital Planning Framework report</u>, presented to Halifax Regional Council on October 19, 2021 highlighted not only the process in which staff prepare the recommended list of infrastructure projects for approval but also the key opportunities and challenges affecting the project-planning drivers and ability to deliver.

Carried forward from <u>Council's July 2019 approval</u>, confirmation was provided for continued commitment to invest in maintaining a safe and reliable state of asset condition for delivering services, for the \$3.9B in infrastructure owned.

Recognition was raised in the session discussion that the high rate of growth over the past ten years in the region, including a record high increase of 2.5%, or 11,394 persons, increase in population (per StatsCan estimate for July 1, 2021) within the past year has been putting significant pressure on the expansion and higher level of services. Therefore, as assets require major rehabilitation and replacing, significant changes for new designs and technical capabilities are needing to be integrated into capital planning.

The evaluation matrices used to prioritize projects across all service areas, including Risk, Impact to Service, Capacity to Delivery, and Strategic Alignment, required an update from Regional Council. The updated 2021-2025 Halifax Strategic Priorities Plan reflects Council's four-year focus towards progressing the regional municipality closer to its vision. By obtaining Councils' input for which Council Priority Area carries a greater weighting for focus, staff can now align the capital investment to support that desired progress. As a reminder, the weighting is not synonymous with importance but with level of effort.

The <u>approved weightings</u> (October 19, 2021 Presentation Slide #17) which are being used to prioritize projects for Strategic Alignment for the 2021-2025 Strategic Priorities Plan are:

- Integrated Mobility 44%
- Environment 25%
- Prosperous Economy 19%
- Communities 13%

Based on the discussions at Budget Committee on November 23 and 26, 2021 regarding the <u>2022/23 Fiscal</u> <u>Framework</u>, it has been requested that staff return with a supplemental report for options to reduce the final average property tax bill increase from 5.9% to 3.7%. Due to the significant implications of the Strategic Initiatives capital projects on the 5.9% recommended tax bill increase, these projects will not be discussed

in this report but as part of the requested supplemental report estimated to return to Budget Committee on January 28, 2022.

The detailed project sheets for the Strategic Initiatives (SI) capital projects are included in the draft 2022/23 Capital Plan book so that Budget Committee and the public are able to have the opportunity to become familiar with the project details, including full scope deliverables, estimated timelines and costs. It is important to note that not all of the budget costs identified for each SI project is currently funded, either by the 5.9% proposed tax bill increase or by a cost sharing opportunity.

## DISCUSSION

The process to prepare the 2022/23 base capital plan began with reviewing projects currently in progress with an estimated continuation of work planned in 2022/23 or beyond, existing contractual obligations, and an assessment of the ongoing annual asset maintenance program accounts' progress. This assessment of the three categories as at the quarterly financial reporting period of September 30, 2021 resulted in the following multi-year budget requirement (in Thousands):

Base Program	2 Projected Jnspent by 22/23	2022/23	2023/24	2024/25	2025/26	Total 4Yr Budget
Annual Progam	\$ 44,114	\$ 133,758	\$ 115,218	\$ 133,747	\$ 100,416	\$ 483,139
Contractual	1,309	-	3,344	8,026	8,026	\$ 19,396
Work-in-Progress	33,836	58,485	35,550	18,125	8,515	\$ 120,675
Total Base Budget Need	\$ 79,259	\$ 192,243	\$ 154,112	\$ 159,898	\$ 116,957	\$ 623,210

After reviewing project eligibility for cost sharing, debt, and reserve funding availability against preliminary existing fiscal framework targets, it was determined that these existing commitments occupied 86% of the available funding of existing funding levels. \$98M in available funding capacity remained for additional projects.

Staff then evaluated all proposed new projects using the capital prioritization framework to determine which ones would provide the greatest investment value to mitigate high risk, improve service quality, and progress Council's top priorities. The highest rated projects where then reviewed to determine which had the preparedness and ability to deliver within the defined four-year term.

164 projects totaling \$172.1M are being recommended for the four-year base capital plan. These projects represent the commitment for 70% asset renewal investment and 30% service growth investment. The <u>Supplemental Information Report</u> provided to the Budget Committee on November 23, 2021 regarding the request to increase the Parks & Recreation asset investment for service growth to 40% advised that maintaining the existing dollar-value in planned asset renewal activities is critical to ensure the safety of the outdoor recreation infrastructure. However, the overall total base capital budget could be increased to accommodate added service growth projects to address the impact of neighbourhood development growth. The 164 projects in the four-year base plan also represent, when combined with the additional 15 strategic initiatives projects, the following prioritized committed focus of effort to progress Council's priorities (in Millions):

Priority Area	2022/23	2023/24	2024/25	2025/26		4-Yr Total	
Communities	\$ 8.9	\$ 15.6	\$ 17.6	\$ 36.2	\$	78.3	5.0%
Environment	\$ 82.1	\$ 78.7	\$ 61.1	\$ 112.0	\$	333.8	21.4%
Integrated Mobility	\$ 78.7	\$ 119.6	\$ 200.6	\$ 243.4	\$	642.3	41.3%
Prosperous Economy	\$ 58.9	\$ 63.7	\$ 60.4	\$ 8.4	\$	191.5	12.3%
Our People	\$ 3.3	\$ 3.6	\$ 1.1	\$ 1.3	\$	9.3	0.6%
Responsible Administration	\$ 75.2	\$ 59.6	\$ 65.2	\$ 83.1	\$	283.1	18.2%
Service Excellence	\$ 4.3	\$ 4.0	\$ 3.5	\$ 6.6	\$	18.5	1.2%
Total Council & Administrative Priority	\$ 311.4	\$ 344.9	\$ 409.5	\$ 491.0	\$	1,556.8	

The four-year base capital investment across asset categories remains consistent to 2021/22 base capital plan levels, with a few exceptions:

- A \$60M increase in Buildings/Facilities primarily due to beginning new discrete projects including: the Beechville, Lakeside, Timberlea Recreation Centre Recapitalization, the Halifax Common Pool Reconstruction, the new HRFE Headquarters, the capital lease for the New Organics Facility, and the Sheet Harbour Recreation Centre and Fire Station;
- A \$12M increase (\$3M/yr) in Roads, Active Transportation & Bridges due to the anticipated 2022 transfer of 300km of roads from the province;
- A \$61M increase in the Other Assets category primarily due to work beginning for the next phase of Burnside Industrial Park.

The initial purchase of alternatively fuelled vehicles, retrofitted building systems, and resiliency-designed critical infrastructure will be budgeted under the Strategic Initiatives Plan, supporting climate change mitigation. The future ongoing maintenance, rehabilitation, and replacement of these new assets, once owned and operated, will occur within the Base Capital Plan along with all existing infrastructure required to deliver municipal standards.

As changes for municipal services are brought forward to be considered at Regional Council, to accommodate the population growth and demographic trending within the region, along with pressure from the communities for increased standards in services for greater convenience, more options, and more integrated systems it is recommended that consideration be requested and assessed for substantial demand to the infrastructure changes required to support these changes and growth. Municipal infrastructure exists for the primary purpose to deliver service to the community and therefore tax pressure to fund the base capital plan has a direct correlation to decisions on municipal services.

Moving forward, the focus for staff will be concentrated on working with Regional Council to define service level standards for each key municipal service area so that existing asset inventories and their related condition levels can be assessed for evidence-based lifecycle investment needs. This analysis will provide additional value to staff's existing skills and experience; while the current base program provides the estimated required maintenance and replacement work within the current resource and fiscal capacities, an evidence-base asset lifecycle plan matching defined service level standards will provide what the resource and funding levels should be to minimize the overall cost of asset ownership while maximizing the quality of service.

All withdrawals from HRM Reserve Accounts must be approved by Regional Council. The annual capital budget approval not only provides the authority to spend on specific project deliverables, but it also provides authority for the relative committed funding source. The 2022/23 capital expenditures which meet reserve business case requirements being recommended for reserve funding can be found in the detailed listing of Attachment 4 to this report.

#### FINANCIAL IMPLICATIONS

As detailed in Attachment 1 to this report, staff are recommending capital projects to be undertaken as follows (in Thousands):

Asset Category	2022/23
Buildings/Facilities	\$ 53,361
Business Systems	16,324
Outdoor Recreation	8,800
Roads, Active Transportation & Bridges	66,545
Traffic & Streetlights	5,744
Vehicles, Vessels & Equipment	22,708
Other Assets	33,251
Total Base Capital Plan	\$ 206,733

Source of Funds	2022/23			
Capital from Operating	\$	54,960		
Reserves		50,704		
Cda Community-Building Fund (Gas Tax)		47,275		
Debt		34,990		
Cost Sharing Agreements		18,804		
Total Base Plan Funding	\$	206,733		

The Federal Gas Tax Program was rebranded this past year and is now named the Canada Community-Building Fund. We continue to receive the same approximate annual allocation as in previous years (\$26,471,522) however staff are proposing to use an additional \$20.8M from the \$25,341,890 one-time Top Up Funds released by the program in 2021; the total CCBF used to fund capital projects in 2022/23 is \$47.3M. The remaining \$4.5M from this 2021 one-time release will be allocated to fund capital projects in 2023/24.

The proposed four-year level of debt to finance capital investments will create pressure on future operating budgets when debt servicing costs (repayments) of principal and interest are required. These payments do not begin until the fiscal year following completion of each associated capital project. On average, most projects last 12-24 months.

The cost share funding identified to support project implementation in 2022/23 have confirmed agreements in place.

The financial implications of the approved capital budget not only impact the capital funding sources for the initial project investment, but also associated operational budgets. New capital assets being completed or delivered in 2022/23 through 2025/26 may require increases to annual business unit budgets for operating costs, including additional staffing positions in some instances, and maintenance costs. These increases may be offset, for some projects, by identified potential revenues or savings. Any increase in the municipally owned infrastructure inventory also places an obligation on future taxpayers for asset capital rehabilitation and likely replacement.

In most cases, if a recommended capital project to rehabilitate or replace an asset is delayed, the operating budget will experience higher maintenance costs and staffing costs than planned, among other risks and service interruptions.

Approval of the Advanced Tender request provides the authority for project managers to engage in preliminary procurement activities, however, no capital work will be started until fiscal 2022/23 when Regional Council ratifies approval of the 2022/23 capital budget.

#### **RISK CONSIDERATION**

Risks related to the recommendations in this report include assumptions of current asset condition and future level of service delivery demand. An evaluation of risk impact and likelihood, aligned with the Enterprise Risk Framework, for each proposed capital project has been performed as part of the budget preparation process and considered during the recommendation decision.

#### COMMUNITY ENGAGEMENT

Budget consultations will include an opportunity for the Public to attend the draft budget presentations to Committee of the Whole on Budget and provide their comments afterwards.

The 2021 Resident Survey is intended to inform policy and decision making, and investments in the community. It was conducted from September 1 to September 24, 2021, and asked residents about their priorities, service experiences, and expectations. Approximately 19,000 invitations were sent to random households across HRM, and the survey could be completed online, by telephone, and by paper copy. The survey received 1,766 responses representing an 9.3% response rate. Results were provided in an information report to Regional Council on November 23rd, 2021.

#### **ENVIRONMENTAL IMPLICATIONS**

Any project-specific environmental considerations are incorporated in the individual capital project planning. Environmental considerations are also included in the Capital Project Evaluation Framework for portfolio risk evaluations.

#### ALTERNATIVES

Because the capital projects included with this report have been compiled by staff for the Committee's consideration, the Committee of the Whole on Budget can choose to amend the content of the Base Capital Budget, including the capital funding envelope.

Any additional projects to be added into the four-year base capital plan should not be added in 2022/23, as staff require a minimum 12-month period to adequately resource and plan a new project.

#### ATTACHMENTS

- 1. 2022/23 Base Capital Budget Recommendation
- 2. 2022/23 2025/26 Multi-Year Base Capital Plan
- 3. 2022/23 Advanced Tender Request
- 4. 2022/23 Capital Reserve Withdrawals
- 5. 2022/23 Capital Multi-Year Projects
- 6. 2022/23 Capital Projects List Change from 2021/22 Capital Plan

A copy of this report can be obtained online at <u>halifax.ca</u> or by contacting the Office of the Municipal Clerk at 902.490.4210.

Report Prepared by: Crystal Nowlan, Director Asset Management, Finance & Asset Management, 902.237.8768

2022/23 Base Capital Budget Recommendation

CR200003 E				Mid-Year				
CP190001 ( CR200003 E			2024/22	Approved	2024/22 7-1-1	Estimated Work	2022/22	F-11-1-1-2022/22
CP190001 ( CR200003 E	Project Name	Asset Category	2021/22 Capital Budget	Budget Changes (as at Sep 30)	2021/22 Total Work Plan	Plan to Carry Over to 2022/23	2022/23 Capital Budget	Estimated 2022/23 Total Work Plan
	Cultural Assets	Art & Cultural Assets	\$ -	\$ -	\$ 419,646	\$ 250,000	\$ 250,000	\$ 500,000
	Bridges Accessibility - HRM Facilities	Bridges Buildings/Facilities	2,000,000 450,000	-	4,005,637 818,631	2,190,000 366,000	3,000,000 500,000	5,190,000 866,000
	Alderney Gate Library Renos	Buildings/Facilities	250,000	-	250,000	-	250,000	250,000
	Alderney Gate Recapitalization	Buildings/Facilities	650,000	-	1,840,916	200,000	650,000	850,000
	Beechville Lakeside Timberlea Recreation Centre Recap Burnside Composting Facility Repairs	Buildings/Facilities Buildings/Facilities	500,000 301,000	- 539,000	500,000 1,699,870	40,000 1,309,000	4,000,000	4,040,000 1,309,000
	Captain William Spry Renovations	Buildings/Facilities	-	-	81,438	70,000	400,000	470,000
	Cole Harbour Place	Buildings/Facilities	165,000	-	409,584	15,000	845,000	860,000
	Community Recreation Facilities Recap Composting/Anaerobic Digestion (AD) Plant	Buildings/Facilities Buildings/Facilities	500,000	-	500,000 1,269,600	205,000 422,000	750,000	955,000 1,057,000
	Corporate Accommodations	Buildings/Facilities	2,500,000	-	4,830,187	988,700	2,925,000	3,913,700
	Corporate Accommodations - Alderney	Buildings/Facilities	-	-	258,090	60,000	-	60,000
	Dartmouth North Community Centre East Dartmouth CC Renovation	Buildings/Facilities Buildings/Facilities	500,000	-	1,001,243	240,000	- 200,000	240,000 200,000
	EMO Projects	Buildings/Facilities	450,000	-	679,193	130,000	450,000	580,000
	Energy Efficiency Initiatives	Buildings/Facilities	2,000,000	-	3,046,012	1,200,000	4,420,000	5,620,000
	Environmental Remediation/Bldg. Demo Ferry Terminal Pontoon Rehab	Buildings/Facilities Buildings/Facilities	- 250,000		458,749 276,989	190,000 90,000	400,000 250,000	590,000 340,000
	Findlay Community Centre Recap	Buildings/Facilities	-	-	-	-	250,000	250,000
CB000052 F	Fire Station 2, University Ave Recap	Buildings/Facilities	1,000,000	-	2,796,612	2,600,000	-	2,600,000
	Fire Station Functional Improvements General Building Recapitalization	Buildings/Facilities Buildings/Facilities	400,000 700,000		1,284,439 1,500,173	600,000 75,000	400,000 800,000	1,000,000 875,000
	George Dixon Community Ctr Recap	Buildings/Facilities	-	-	-	-	250,000	250,000
	Halifax 4Pad Arena	Buildings/Facilities	250,000		338,435	225,000		225,000
	Halifax City Hall/Grand Parade Restore Halifax Common Pool Reconstruction	Buildings/Facilities Buildings/Facilities	150,000 900,000	-	198,510 1.824.000	100,000	- 7,500,000	100,000 8,850,000
	Halifax North Memorial Public Library	Buildings/Facilities	500,000	-	1,416,920	1,350,000	5,000,000	6,350,000
	Heritage Facilities Recapitalization	Buildings/Facilities	-	-	-	-	500,000	500,000
	Horizon Recreation Centre HRFE Headquarters & FS #8	Buildings/Facilities Buildings/Facilities	-	-	- 1,034,983	-	200,000	200,000
	HRM Depot Upgrades	Buildings/Facilities	200,000	-	1,509,576	830,000	300,000	1,130,000
	Keshen Goodman Library Renovations	Buildings/Facilities	-	-	2,396,087	1,800,000	1,000,000	2,800,000
	Mackintosh Depot Replacement Materials Recovery Facility Repairs	Buildings/Facilities Buildings/Facilities	4,500,000 330,000	-	12,995,712 539,810	- 136,000	7,100,000 451,000	7,100,000 587,000
	Metropark Upgrades	Buildings/Facilities	-	-	304,239	240,000	-	240,000
	Multi-District Facilities-Upgrades	Buildings/Facilities	1,875,000	-	3,700,333	2,365,000	2,000,000	4,365,000
	Mumford Transit Terminal Replacement RBC Centre	Buildings/Facilities Buildings/Facilities	- 150,000	-	- 415,744	- 65,000	100,000	100,000 65,000
	Regional Library Facility Upgrades	Buildings/Facilities	500,000	-	1,034,887	268,000	500,000	768,000
	Regional Park Washrooms	Buildings/Facilities	1,475,000	639,621	2,636,648	1,365,000	600,000	1,965,000
	Roof Recapitalization Sackville Sports Stadium	Buildings/Facilities Buildings/Facilities	900,000 150,000	-	994,646 278,420	275,000 250,000	900,000 1,500,000	1,175,000 1,750,000
CB200008	Scotiabank Centre	Buildings/Facilities	1,400,000	210,483	2,471,878	795,000	1,300,000	2,095,000
	Sheet Harbour Fire Station	Buildings/Facilities	400,000	-	400,000	300,000	500,000	800,000
	Sheet Harbour Recreation Centre Traffic Services Facility	Buildings/Facilities Buildings/Facilities	700,000	-	1,241,060	1,020,000	285,000 4,500,000	1,305,000 4,500,000
	Transit Facility Investment Strategy	Buildings/Facilities	120,000	-	1,063,066	-	650,000	650,000
	Wrights Cove Terminal	Buildings/Facilities	-	-	30,450	-	-	-
	Youth Live Carts Storage Upgrades Aerotech Business Park	Buildings/Facilities Business Parks	-	-		- 130,637	100,000 2,500,000	100,000 2,630,637
BusPark1 E	Burnside Industrial Park	Business Parks	-	-	-	2,300,000	26,250,000	28,550,000
	Industrial Land Acquisition	Business Parks	-	-	-	2,500,000	-	2,500,000
	Ragged Lake Business Park Application Recapitalization	Business Parks Business Systems	- 250,000	-	- 551,122	518,325 60,004	500,000 220,000	1,018,325 280,004
CI190010 E	Business Intelligence Program	Business Systems	334,000	-	460,815	8,564	334,000	342,564
	Corporate Scheduling CRM Software Replacement	Business Systems	1,220,000	-	1,220,000	450,000	820,000	1,270,000
	CKW Software Replacement	Business Systems Business Systems	550,000	-	650,092 1,165,073	650,092 592,434		650,092 592,434
CI000001	Digital Services	Business Systems	210,000	-	417,025	43,634	250,000	293,634
	E-Agenda Software	Business Systems	-	-	-	-	200,000	200,000
	Enterprise Content & Records Mgmt. Finance & HR Business Foundations	Business Systems Business Systems	800,000 10,770,000		1,626,516 25,562,324	9,500,000	400,000 10,000,000	400,000 19,500,000
CM210013 F	Fixed Route Planning, Scheduling, & Operations	Business Systems	-	-	-	2,200,000	-	2,200,000
	Fleet SAP Interface Upgrades	Business Systems	410,000	-	410,000 274,426	200,000	595,000	795,000
	HRFE Dispatch Projects HRFE FDM Review/Enhance	Business Systems Business Systems	- 50,000	-	274,426 50,000	109,426	- 150,000	109,426 150,000
CI190005	HRFE Intelligent Dispatching	Business Systems	300,000	(275,000)	21,246	25,000	100,000	125,000
	HRFE Station Alerting	Business Systems	100,000	275,000	375,000	335,000	450,000	785,000
	HRP Digital Communications Intercept Systems Upgrade HRP Interview Room Recording System	Business Systems Business Systems	459,000 235,000	-	459,000 235,000	-	-	-
HRP5 H	HRP Intranet Refresh	Business Systems	-	-	-	-	350,000	350,000
	HRP Records Mgmt. Optimization	Business Systems	80,000	-	999,895	381,214	-	381,214
	HRP Security Monitoring Video Surveillance ICT Business Tools	Business Systems Business Systems	182,000 346,350	-	182,000 583,781	- 154,858	- 300,000	- 454,858
CI200003 I	ICT Infrastructure Recap	Business Systems	950,000	-	2,026,112	500,000	500,000	1,000,000
	Identity & Access Management	Business Systems	250,000	-	250,000	200,000	350,000	550,000
	IT Service Management Municipal Archives Storage	Business Systems Business Systems	386,000 200,000		460,533 200,000	310,308 200,000	-	310,308 200,000
CM210012 F	Paratransit Technology	Business Systems	-	-	-	800,000	-	800,000
	Parking Technology	Business Systems	-	-	888,520 3,656,351		225,000 650,000	225,000 2,147,716
	Permitting, Licensing, Compliance (PLC) Public WiFi	Business Systems Business Systems	1,325,000	-	3,656,351 196,437	1,497,716 196,437	100,000	2,147,716
CI190006 F	Risk Management Information System	Business Systems	230,000	-	361,337	180,714	110,000	290,714
	Road Disruption Management Solution	Business Systems	-	-	189,847	99,847	220,000	319,847
	Transit Fare Management Transit Recording Solution Upgrade	Business Systems Business Systems	-	-	-	1,600,000 80,000	-	1,600,000 80,000
	Transit Technology Program	Business Systems	-	-	-	1,050,000	-	1,050,000
CM200005 E	Bus Maintenance Equipment Replacement	Equipment & Machinery Equipment & Machinery	390,000 1,000,000	-	809,187 1,808,882	70,000	360,000	430,000 1,000,000

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Optional         Parks         127000         12707         12700         189200           Optional         Parks         50000         +         66564         50000         406564         50000         406564         50000         406564         50000         406564         50000         406564         50000         406000         4				-	-			-	37,000
C200001         Parks Land Acquisition         Parks         500,000         54.7.5         66.8.8         950,000         94.8.8           C200001         Parks Recquiralization         Parks         7.4.0.00         54.7.5         9.277.3.5         1.000.00         4.560,000<				-	-				
Park Respensitation         Parks         734000         9.27,255         9.17,000         4.48,000         6.42,000           Choolin         Parks         Control         Parks         Control         Parks         Control         Parks         Control         Parks         Control         Parks					12,297				
CP00001         Packs and Trendby Park Improvements         Packs         6         98,223         86,000         98,2000         98				,	543.795				6,260,000
Grassman         Parts         64.000         77,50         65.000         882,300         86.000         882,300         85.00				-	-		86,000		336,000
CH300000         Shoethine Improvement/Water Access         Parks         130,00         442,756         433,000         442,076         435,000         475,000         575,000           C020000         Active Transportation         Roads & Active Transportation         3,000,00         -         4,007,000         1755,000         4400,000         6153,000           C020000         State Machine Transportation         Acada & Active Transportation         -         4,007,000         400,000         -         4,007,000         400,000         -         4,007,000         400,000         -         4,007,000         400,000         -         4,007,000         -         4,000,000         -         4,000,000         -         4,000,000         -         4,000,000         -         4,000,000         -					-				775,000
GP210000         Selash Pads         S80.00         310.000         810.000         4400.000					-				850,000
CADDODOL         Active Transportation         13,20,000          4,007,005         1,755,000         4,408,000         6,515,000           CADDOLOS         Bernide Convection to Hwy 107         Rask 8, Active Transportation         -         -         -         4,007,000         4,000,000         4,000,000         4,000,000         4,000,000         1,000,000					-			425,000	
CHU3000         Beford West Nack Oversing         Rads & Active Transportation         3.90.00         -         4.93.708         4400.00         4400.000           CHU30001         Bas Stop Accessibility/Improvements         Rads & Active Transportation         30.00         -         455.458         40.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         30.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.000         10.000.00					-			4.400.000	
Ch150002         Dus Stop Accessibility/mprovenents         Reads & Active Transportation         20,000         -         443.438         40.000         1.040000           CR100001         Deverbance Active Ministructure Renewal         Roads & Active Transportation         -         -         537.507         S83.000         9.000,000         -         1.350.000         -         1.350.000         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -         4.000.00         -					-			-	400,000
C159002         Downtown hartmouth Infrastructure Renewal         Roads & Active Transportation           S132,076         S132,076             S132,076             S132,076               S132,076              S132,076               S132,072	CT000013	Burnside Connection to Hwy 107	Roads & Active Transportation	-	-	-	-		4,000,000
CH180000         Heve Paring Studentions - Fredward Bands         Rads & Active Transportation         B				300,000	-				1,040,000
CR220007         New Parking Subdivison: Provincial Roads         Roads & Active Transportation         804,000          804,000          1,350,000         1,350,000         -         400,000 <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td></td> <td>383,000</td> <td>9,000,000</td> <td>9,383,000</td>				-	-		383,000	9,000,000	9,383,000
CH220021         Non-Accepted Roads Land Tills Search         Roads & Active Transportation         4.00,000         -         400,000         -         600000           CR20004         Other Road Related Works         Roads & Active Transportation         .         <				- 804.000	-		-	1 350 000	1 350 000
Traffic3         Port Walker Roadway Oversitzing         Roads & Active Transportation         Image Networks Complete Strepts         Roads & Active Transportation         1.300.000         Image Networks Complete Strepts         Roads & Active Transportation         1.300.000         Image Networks Complete Strepts         Roads & Active Transportation         1.300.000         Image Networks Complete Strepts         Roads & Active Transportation         1.300.000         Image Networks Complete Strepts         Roads & Active Transportation         1.300.000         Image Networks Complete Strepts         Roads & Active Transportation         1.307.000         R.308.407         Roads & Active Transportation         1.307.000         R.308.4170         RS30.000					-		400,000	-	400,000
Bainus/Rumswick Complete Streets         Roads & Active Transportation         100,000         100,000         100,000         150,000           C202007         Reginal Certra AA Biteways         Roads & Active Transportation          50,210         50,000         6695,000         6695,000         6205,000         6205,000         620000         679,000         2,000,000         679,000         2,000,000         679,000         2,000,000         679,000         2,000,000         679,000         2,000,000         679,000         2,000,000         679,000         2,000,000         97,900,000         539,000         530,000         750,00         750,00         530,000         750,00	CR200004		Roads & Active Transportation	1,800,000	-	3,606,663	2,185,000		4,185,000
CR202007         Regional Centre AAA Bikewayn         Reads & Active Transportation         1.350,000         5.62,722         2.20,000         6.695,000         6.951,00           C0200016         Sheawater Connector         Roads & Active Transportation         1.975,000         -         2.734,204         470,000         2.000,000         2.737,500           C2000015         Street Recapilization         Roads & Active Transportation         5.950,000         2.736,000         7.750,000         2.737,404         470,000         2.000,000         7.750,000           C2000017         Streetscape - Anynfeloration         Roads & Active Transportation         5.900,000         7.750,000				-	-	-	-		200,000
C1000016         Sheawater Connector         Roads & Active Transportation         1         59.01         50.000         4.2470.000         2.000.000<					-				
CR200002         Sidewalk Renewals         Roads & Active Transportation         1.975,000         -         -         2.724,024         470,000         2.000,000         2.755,000           CR200007         Street Recapillation         Roads & Active Transportation         50,000         S28,6497         46330,560         S5,500.00         S20,0000         S75,000           C0000001         Streetszages - Sprigle/Grafton         Roads & Active Transportation         S000         -         444,448         181,048         -         3,085,000           C1000001         Streetszages - Sprigle/Grafton         Roads & Active Transportation         350,000         -         480,058         390,000         4000,000         790,000           C1000005         Tactical Urbanian         Roads & Active Transportation         -         -         449,244         -         -         -         -         490,562         280,000         400,000         790,000         Active Transportation         -         -         490,562         280,000         - <td></td> <td></td> <td></td> <td>1,350,000</td> <td></td> <td></td> <td></td> <td>6,695,000</td> <td></td>				1,350,000				6,695,000	
CR200006         Street Recapitalization         Reads & Acther Transportation         29,330,000         8,286,497         46,330,509         5,550,000         22,000,000         37,950,00           C2000070         Streetscape Renewal         Roads & Acther Transportation         -         -         444,448         181,048         -         1381,08           C20000701         Streetscapes - Argyle/Graften         Roads & Acther Transportation         320,000         -         12,796,051         3,085,000         -         30,855,000         -         30,855,000         -         30,856,000         -         30,856,000         -         30,856,000         -         30,856,000         -         30,856,000         - </td <td></td> <td></td> <td></td> <td>1,975,000</td> <td>-</td> <td></td> <td></td> <td>2,000,000</td> <td>2,470,000</td>				1,975,000	-			2,000,000	2,470,000
COUDDOD2         Streetscapes - Arghe/Grafton         Roads & Active Transportation         -         -         444,448         181,084         -         181,080           COUDDOD1         Streetscapes - Spring Garden Rd         Roads & Active Transportation         325,000         -         4490,058         339,000         400,000         7790,000           C1200008         Tactice Intrive Measures         Roads & Active Transportation         325,000         -         4490,058         339,000         400,000         780,000           C1200008         Transit Priority Measures         Roads & Active Transportation         -         -         429,244         -         -         -         0.0000         -         430,000         480,000         -         480,000         -         480,000         -         480,000         -         480,000         -         1.115         -         -         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         -         1.275,000         - <td></td> <td></td> <td></td> <td></td> <td>8,286,497</td> <td></td> <td></td> <td></td> <td>37,950,000</td>					8,286,497				37,950,000
C0000011         Streetscapes-Spring Garden Rd         Roads & Active Transportation         800,000         2,729,705         12,798,051         3,085,000         400,000         790,000           C1190001         Streetscaping         Roads & Active Transportation         325,000         -         490,858         390,000         400,000         790,000           C1200005         Tactical Urbanism         Roads & Active Transportation         -         429,244         -         -         -         -         -         480,000         -         480,000         -         480,000         -         480,000         -         480,000         -         480,000         - <td< td=""><td></td><td></td><td></td><td>50,000</td><td>534,170</td><td></td><td></td><td>50,000</td><td>75,000</td></td<>				50,000	534,170			50,000	75,000
Streetsaping         Roads & Active Transportation         325,000         -         490,858         390,000         490,000         790,000           CT200008         Tactical Urbanism         Roads & Active Transportation         350,000         -         530,426         280,000         300,000         \$80,000           M000009         Transt Priority Measures         Roads & Active Transportation         -				-	-			-	
Tatical Urbanism         Roads & Active Transportation         350,000         -         530,426         280,000         300,000         580,000           CM000009         Transit Priority Measures         Roads & Active Transportation         4,100,000         780,289         4,907,692         480,000         -         480,000         -         480,000         -         480,000         -         480,000         -         480,000         -         480,000         -         1,015         -         -         480,000         -         1,275,000					2,729,705			400.000	
CMX20009         West Bedford Park & Ride         Roads & Archev Transportation         4,100,000         780,289         4,907,692         480,000         -         480,000           CSX01346         Sandy Lake Wastewater Oversizing         Stormwater/Wastewater Assets         -         -         1,115         -         -         -         1,200,000         1,275,000         -         1,					-				580,000
Sandy Lake Wastewater Oversizing         Stormwater/Wastewater Assets         -         1,115         -         -           CT200009         Wastewater Oversizing         Stormwater/Wastewater Assets         1,000,000         -         1,900,000         1,275,000         -         1,275,000           CT200001         Street Lighting         StreetLighting         350,000         -         502,829         45,000         370,000         415,000           CT190004         Opticon Signalization/Equipment         -         -         171,287         171,200         -         171,200           CT190004         Opticon Signalization         Traffic Signalization/Equipment         72,000         -         72,841         -         74,000 <td>CM000009</td> <td>Transit Priority Measures</td> <td>Roads &amp; Active Transportation</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>-</td>	CM000009	Transit Priority Measures	Roads & Active Transportation	-	-		-	-	-
CT200009         Wastewater Oversizing         Stormwater/Wastewater Assets         1,000,000         1,275,000         1,275,000           CT200001         Street Lighting         Stormwater/Wastewater Assets         1,000,000         -         327,699         80,000         250,000         330,000           CT200004         Controller Cabinet & Detection         Traffic Signalization/Equipment         350,000         -         502,829         45,000         415,000           CT190004         Destination Signalga to Signalization/Equipment         -         171,287         171,200         -         74,000         4,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         7,000         -         72,841         -         74,000         4,500,000         4,500,000         4,500,000         4,500,000         4,500,000         4,500,000         4,500,000         4,500,000         2,485,000         -         1,334,708         1,500,000         550,000         2,445,000         2,485,000         -         1,340,000         6,390,000         5,380,000         2,445,000         4,385,000         -         1,340,000         1,340,000         5,360,000         2,445,000         -         1,340,000         1,360,000         5,380,000         2,445,000         -				4,100,000	780,289		480,000		480,000
Street Lighting         Streetlights         250,000         327,699         80,000         250,000         330,000           CT200004         Controller Cabinet & Detection         Traffic Signalization/Equipment         350,000         502,829         45,000         370,000         415,000           CT00004         Destination Signage Program         Traffic Signalization/Equipment         -         171,287         171,200         171,200           CT190004         Opticom Signalization         Traffic Signalization/Equipment         72,000         -         72,841         - <b>74,000</b> 74,000         74,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         3,040,000         600,000         4,359,763         - <b>4,500,000</b> 4,500,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         -         (215,000)         18         - <b>50,000</b> 50,000           CT20001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000 <b>1,385,000</b> 2,485,00           CFL20001         Mid-Life Beag Replacement         Vehicles         3,850,000         -         650,000         -         650,000				-	-		1 375 000	-	-
CT200004         Controller Cabinet & Detection         Traffic Signalization/Equipment         350,000         502,829         45,000         370,000         415,000           CTR00094         Destination Signale Program         Traffic Signalization/Equipment         -         -         171,287         171,200         -         171,200           CT190004         Opticom Signalization         Traffic Signalization/Equipment         72,000         -         72,841         -         74,000         74,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         3,040,000         600,000         4,359,763         -         4,500,000         4,500,000         550,000           CT020012         District Capital Funds         Varied Assets         -         -         1,334,708         1,244,000         2,883,700         2,843,000         593,000         680,000         1,386,000         5,830,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000					-			250.000	330,000
CTR00904         Destination Signage Program         Traffic Signalization/Equipment         -         171,287         171,200         -         171,200           CT190004         Opticom Signalization         Traffic Signalization/Equipment         72,000         -         72,841         -         74,000         74,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         3,040,000         600,000         4,359,763         -         4,500,000         4,500,000           CT190006         Road Safety Improvement         Traffic Signalization/Equipment         .         (215,000)         18         -         550,000         550,000         550,000         520,000         580,000         2,745,008         1,100,000         1,385,000         2,888,700           CM20001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000         1,385,000         593,000         593,000         593,000         593,000         593,000         593,000         593,000         593,000         593,000         593,000         5,350,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         <					-				415,000
CT190006         Road Safety Improvement         Traffic Signalization/Equipment         3,040,000         600,000         4,359,763         -         4,500,000         4,500,000           CT180003         Traffic Signal Re-lamping         Traffic Signalization/Equipment         -         (215,000)         18         -         550,000         550,000           CV020301251D         District Capital Funds         Varied Assets         -         -         1,334,700         2,745,008         1,100,000         1,385,000         2,485,000           CM20001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000         1,385,000         2,485,000           Fleet Expansion         Vehicles         3,850,000         -         0         -         1,360,000         593,000           CM200004         Mid-Life Bus Rebuild         Vehicles         3,850,000         -         9,188,815         1,550,000         4,380,000         5,350,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,23,000         5,350,000         1,323,000         5,350,000         1,324,000         3,360,000         -         1,360,000         1,324,000         3,170,000         1,323,000         <	CTR00904			-	-			-	171,200
CT180003         Traffic Signalization/Equipment         (215,000)         18         550,000         550,000           CCV0201-2516         District Capital Funds         Varied Assets         -         -         1,334,708         1,504,000         2,838,700           CM200001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000         1,385,000         2,485,000           Fleet1         Fire Fleet Expansion         Vehicles         -         -         -         650,000         650,000         650,000         5930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         5,930,000         1,366,000         1,366,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000         5,330,000					-		-		74,000
CCV02301-2516         District Capital Funds         Varied Assets         -         1,334,708         1,504,000         2,838,70           CM200001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000         1,385,000         2,485,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         650,000         1,366,000         1,360,000         1,360,000         5,930,00         -         9,188,815         1,550,000         4,380,000         5,930,00         CM200004         Mid-Life Bus Rebuild         Vehicles         685,000         -         685,000         -         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,323,000         1,360,000         1,323,000         1,320,000         1,320,000         1,320,000         1,320,000         1,323,000         1,324,700         3,170,000         4,384,000         1,340,000         1,324,000         1,324,000         1,324,000         1,324,000         1,324,000         1,24,000         3,170,00				3,040,000	,		-		
CM200001         Access-A-Bus Replacement         Vehicles         1,370,000         -         2,745,008         1,100,000         1,385,000         2,485,00           Fleet1         Fire Fleet Expansion         Vehicles         -         -         -         650,000         650,000           CZ00002         Fire Fleet Replacement         Vehicles         3,350,000         -         9,188,815         1,550,000         4,380,000         5,390,000           CM200004         Mid-Life Bus Rebuild         Vehicles         685,000         -         685,000         -         1,360,000         1,230,000         1,230,000         1,230,000				-	(215,000)	- 18	1.334.708		2,838,708
Filter         Fire Fleet Expansion         Vehicles         -         -         -         650,000         650,000           CE200002         Fire Fleet Replacement         Vehicles         3,850,000         -         9,188,815         1,550,000         4,380,000         5,930,00           CM200004         Mid-Life Bus Rebuild         Vehicles         685,000         -         855,000         -         5,350,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,360,000         1,350,000         5,350,000         5,350,000         5,350,000         5,350,000         1,923,000         1,020,000         1,923,000         1,923,000         1,923,000         1,923,000         1,923,000         1,923,000         1,923,000         1,923,000         1,934,000				1,370,000	-	2,745,008			2,485,000
CM200004         Mid-Life Bus Rebuild         Vehicles         685,000         -         685,000         -         1,360,000         1,360,000           CM180008         Moving Forward Together Plan Implementation         Vehicles         8,000,000         -         8,512,874         -         5,350,000         5,330,000         1,323,000         1,100,000         1,923,000         1,200,000         1,234,000         1,294,000         1,294,000         1,294,000         1,294,000         1,294,000         1,294,000         1,294,000         1,294,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1,094,000         1		Fire Fleet Expansion	Vehicles	-	-	-	-	650,000	650,000
CM180008         Moving Forward Together Plan Implementation         Vehicles         8,000,000         -         8,512,874         -         5,350,000         5,350,000           CV210001         Municipal Fleet Expansion         Vehicles         1,669,000         -         1,669,000         823,000         1,100,000         1,923,000           CE200001         Municipal Fleet Replacement         Vehicles         2,460,000         -         4,843,336         1,214,000         3,170,000         4,384,000           CE200001         Police Fleet Replacement         Vehicles         45,000         -         1,354,057         194,000         900,000         1,094,000           CV210014         Transit Strategies/Studies         Vehicles         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         200,000         -         200,000         200,000         200,000         200,000         200,000         200,000         200,000					-		1,550,000		5,930,000
Kuricipal Fleet Expansion         Vehicles         1,669,000         -         1,669,000         823,000         1,100,000         1,923,000           CE200001         Municipal Fleet Replacement         Vehicles         2,460,000         -         4,843,336         1,214,000         3,170,000         4,384,000           CE200003         Police Fleet Replacement         Vehicles         45,000         -         1,354,057         194,000         900,000         1,094,000           CV210014         Transit Strategies/Studies         Vehicles         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         -         200,000         285,000					-		-		
CE200001         Municipal Fleet Replacement         Vehicles         2,460,000         4,843,336         1,214,000         3,170,000         4,384,000           CE200003         Police Fleet Replacement         Vehicles         45,000         -         1,354,057         194,000         900,000         1,094,000           CV210014         Transit Strategies/Studies         Vehicles         200,000         -         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         285,000         -         107,500         -         125,000         125,000         125,000         125,000         125,000         125,000         125,000         1400,000         400,000         <					-		823.000		
CE200003         Police Fleet Replacement         Vehicles         45,000         -         1,354,057         194,000         900,000         1,094,000           CV210014         Transit Strategies/Studies         Vehicles         200,000         -         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         200,000         280,000         280,000         280,000         200,000         7 ransit Support Vehicle Replacement         Vehicles         120,000         -         230,000         85,000         280,000					-				4,384,000
Transit 20         Transit Support Vehicle Expansion         Vehicles         -         -         280,000         280,000         280,000         280,000         280,000         280,000         285,0	CE200003	Police Fleet Replacement	Vehicles	45,000	-	1,354,057	194,000		1,094,000
CM200003         Transit Support Vehicle Replacement         Vehicles         120,000         -         230,000         85,000         200,000         285,000           CV210007         Ferry and Terminal Security Capital Upgrades         Vessels         107,500         -         107,500         125,000         125,000         125,000         125,000         125,000         125,000         125,000         120,000 <td< td=""><td></td><td></td><td></td><td>200,000</td><td>-</td><td>200,000</td><td>200,000</td><td>-</td><td>200,000</td></td<>				200,000	-	200,000	200,000	-	200,000
CV210007         Ferry and Terminal Security Capital Upgrades         Vessels         107,500         107,500         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         125,000         107,500         125,000         125,000         125,000         145,000         1400,000         400,000 </td <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td>				-	-	-	-		
CM200007         Ferry Overhaul and Capital Upgrades         Vessels         500,000         564,139         400,000         400,000					-		85,000		285,000 125,000
					-		-		400,000
					\$ 14,970,857		\$ 80,081,902		\$ 286,814,902

\* Project listing does not include those budgeted in prior years which estimate completion by March 31, 2022

Capital Funding Sources:		
Capital from Operating	\$	54,959,650
Reserves		50,704,000
Debt		34,990,200
Canada Community-Building Fund		47,275,000
Other Cost Sharing		18,804,150
Total Capital Funding Envelope	\$	206,733,000
	-	

2022/23 - 2025/26 Multi-Year Base Capital Plan

			Estimated Work Plan						
Proiect #	Project Name	Asset Category	to Carry Over to 2022/23	2022/23 Capital Budget	Estimated 2022/23 Total Work Plan	2023/24 Capital Plan	2024/25 Capital Plan	2025/26 Capital Plan	Total Four-Year Capital Plan
CP190001	Cultural Assets	Art & Cultural Assets	\$ 250,000	\$ 250,000	\$ 500,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,000,000
CR200003 CB190006	Bridges Accessibility - HRM Facilities	Bridges Buildings/Facilities	2,190,000 366,000	3,000,000 500,000	5,190,000 866,000	3,000,000 500,000	3,000,000 500,000	3,000,000 525,000	12,000,000 2,025,000
CB210004	Alderney Gate Library Renos	Buildings/Facilities	-	250,000	250,000	1,000,000	2,000,000	2,000,000	5,250,000
CB190007 CB190002	Alderney Gate Recapitalization Bedford Library Replacement	Buildings/Facilities Buildings/Facilities	200,000	650,000	850,000	600,000 500,000	3,000,000 500,000	600,000 2,000,000	4,850,000 3,000,000
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	Buildings/Facilities	40,000	4,000,000	4,040,000	4,750,000	2,500,000	-	11,250,000
CB000048 CW190005	Building Recap Future-Parks & Rec Burnside Composting Facility Repairs	Buildings/Facilities Buildings/Facilities	- 1,309,000		- 1,309,000	-	1,500,000	1,500,000	3,000,000
CB190005	Captain William Spry Library Renos	Buildings/Facilities	-	-	-	-	-	1,000,000	1,000,000
CB000023 Build2	Captain William Spry Renovations Citadel Community Centre	Buildings/Facilities Buildings/Facilities	70,000	400,000	470,000	2,400,000	200,000 535,000	- 1,545,000	3,000,000 2,080,000
Transit6	Cobequid Transit Terminal Refresh	Buildings/Facilities	-	-	-	150,000	1,700,000	-	1,850,000
CB000045 CB210019	Cole Harbour Place Community Recreation Facilities Recap	Buildings/Facilities Buildings/Facilities	15,000 205,000	845,000 750,000	860,000 955,000	250,000 750,000	750,000 500,000	- 500,000	1,845,000 2,500,000
CW190003	Composting/Anaerobic Digestion (AD) Plant	Buildings/Facilities	422,000	635,000	1,057,000	435,000	-	-	1,070,000
CB190011 CB000046	Corporate Accommodations Corporate Accommodations - Alderney	Buildings/Facilities Buildings/Facilities	988,700 60,000	2,925,000	3,913,700 60,000	3,100,000	600,000	800,000	7,425,000
CB000078	Cultural Spaces Plan	Buildings/Facilities	-	-	-	-	-	-	
CB000075 Build17	Dartmouth North Community Centre East Dartmouth CC Renovation	Buildings/Facilities Buildings/Facilities	240,000	- 200,000	240,000 200,000	- 1,200,000		-	- 1,400,000
CB200002	EMO Projects	Buildings/Facilities	130,000	450,000	580,000	450,000	-	-	900,000
CB190008 CB190009	Energy Efficiency Initiatives Environmental Remediation/Bldg. Demo	Buildings/Facilities Buildings/Facilities	1,200,000 190,000	4,420,000 400,000	5,620,000 590,000	4,243,000 200,000	3,100,000 200,000	2,000,000 450,000	13,763,000 1,250,000
Transit1	Ferry Maintenance Facility	Buildings/Facilities	-	-	-	-	550,000	2,500,000	3,050,000
CM200002 CB200003	Ferry Terminal Pontoon Rehab Findlay Community Centre Recap	Buildings/Facilities Buildings/Facilities	90,000	250,000 250,000	340,000 250,000	250,000	250,000	250,000	1,000,000 250,000
CB2000052	Fire Station 2, University Ave Recap	Buildings/Facilities	2,600,000	-	2,600,000	-		-	-
CB000088	Fire Station Functional Improvements	Buildings/Facilities	600,000	400,000	1,000,000	500,000	500,000	500,000	1,900,000
CB200006 CB200004	General Building Recapitalization George Dixon Community Ctr Recap	Buildings/Facilities Buildings/Facilities	75,000	800,000 250,000	875,000 250,000	1,200,000	855,000	865,000	3,720,000 250,000
CB200013	Halifax 4Pad Arena	Buildings/Facilities	225,000	-	225,000	250,000	250,000	250,000	750,000
CB180003 CB210020	Halifax City Hall/Grand Parade Restore Halifax Common Pool Reconstruction	Buildings/Facilities Buildings/Facilities	100,000	- 7,500,000	100,000 8,850,000	- 7,900,000	1,600,000	2,000,000	3,600,000 15,400,000
CB190003	Halifax North Memorial Public Library	Buildings/Facilities	1,350,000	5,000,000	6,350,000	3,000,000	-	-	8,000,000
Build4	Heritage Facilities Recapitalization	Buildings/Facilities	-	500,000	500,000	500,000	500,000	500,000	2,000,000
Build6 CB000057	Horizon Recreation Centre HRFE Future Buildings Recap	Buildings/Facilities Buildings/Facilities	-	200,000	200,000	-	2,000,000	2,000,000	200,000 4,000,000
CB200014	HRFE Headquarters & FS #8	Buildings/Facilities	-	-	-	-	-	13,000,000	13,000,000
CB200015 CB190010	HRM Depot Upgrades Keshen Goodman Library Renovations	Buildings/Facilities Buildings/Facilities	830,000 1,800,000	300,000 1,000,000	1,130,000 2,800,000	300,000	300,000	300,000	1,200,000 1,000,000
Build9	Long Term Fire Station Replacements	Buildings/Facilities	-	-	-	500,000	•	5,600,000	6,100,000
CB000089 CW200002	Mackintosh Depot Replacement Materials Recovery Facility Repairs	Buildings/Facilities Buildings/Facilities	- 136,000	7,100,000 451,000	7,100,000 587,000	- 50,000	- 250,000	- 50,000	7,100,000 801,000
CB000073	Metropark Upgrades	Buildings/Facilities	240,000		240,000	100,000	100,000	100,000	300,000
CB200001 Transit5	Multi-District Facilities-Upgrades Mumford Transit Terminal Replacement	Buildings/Facilities Buildings/Facilities	2,365,000	2,000,000 100,000	4,365,000 100,000	2,000,000	2,000,000	1,125,000	7,125,000 1,100,000
CB000009	Needham Community Centre Recap	Buildings/Facilities	-	-	-	-	1,200,000	6,000,000	7,200,000
Transit21 Build12	New Ferry Berthing Infrastructure	Buildings/Facilities	-		-	l  '	3,000,000 500,000	-	3,000,000 500,000
SW5	New Fire Station #9 New Organics Facility	Buildings/Facilities Buildings/Facilities	-	-	-	3,344,000	8,026,000	8,026,000	19,396,000
SW2	Organic Facilities Decommissioning	Buildings/Facilities	-	-	-	-	400,000	2,000,000	2,400,000
Transit7 CB000022	Penhorn Transit Terminal Refresh Police Headquarters	Buildings/Facilities Buildings/Facilities			-	-	150,000 250,000	1,700,000 750,000	1,850,000 1,000,000
SW3	Prospect Rd Community Centre Upgrades	Buildings/Facilities	-	-	-	325,000	-	-	325,000
CB200007 CB000076	RBC Centre Regional Heritage Museum	Buildings/Facilities Buildings/Facilities	65,000		65,000	150,000	150,000	150,000	450,000
CB200009	Regional Library Facility Upgrades	Buildings/Facilities	268,000	500,000	768,000	600,000	600,000	900,000	2,600,000
CB200010 CB200005	Regional Park Washrooms Roof Recapitalization	Buildings/Facilities Buildings/Facilities	1,365,000 275,000	600,000 900,000	1,965,000 1,175,000	615,000 900,000	635,000 900,000	655,000 1,600,000	2,505,000 4,300,000
CB000060	Sackville Sports Stadium	Buildings/Facilities	250,000	1,500,000	1,750,000	750,000	-	-	2,250,000
CB200008 CB210018	Scotiabank Centre Sheet Harbour Fire Station	Buildings/Facilities Buildings/Facilities	795,000 300,000	1,300,000 500,000	2,095,000 800,000	400,000 4,600,000	400,000	400,000	2,500,000 5,100,000
CB000080	Sheet Harbour Recreation Centre	Buildings/Facilities	1,020,000	285,000	1,305,000	1,000,000	6,000,000	2,265,000	9,550,000
Build16 Build14	Spryfield Lions Arena	Buildings/Facilities	-	-	-		- 1,000,000	500,000 1,000,000	500,000 2,000,000
Build14 Build15	St. Mary's Boat Club Traffic Services Facility	Buildings/Facilities Buildings/Facilities	-	4,500,000	- 4,500,000	1,750,000	-	-	6,250,000
CB000016	Transit Facility Investment Strategy	Buildings/Facilities		650,000	650,000	650,000	1,000,000	300,000	2,600,000
Build7 CR000007	Wanderers Grounds Bengal Lancers Arena Wrights Cove Terminal	Buildings/Facilities Buildings/Facilities	-		-	- 200,000	250,000	1,500,000	200,000 1,750,000
SW6	Youth Live Carts Storage Upgrades	Buildings/Facilities	-	100,000	100,000	-	-		100,000
BusPark3 BusPark1	Aerotech Business Park Burnside Industrial Park	Business Parks Business Parks	130,637 2,300,000	2,500,000 26,250,000	2,630,637 28,550,000	-	8,000,000 16,000,000	-	10,500,000 42,250,000
BusPark4	Industrial Land Acquisition	Business Parks	2,500,000		2,500,000		2,500,000	ļ	2,500,000
BusPark2 CI190009	Ragged Lake Business Park Application Recapitalization	Business Parks Business Systems	518,325 60,004	500,000 220,000	1,018,325 280,004	1,000,000 300,000	- 280,000	- 300,000	1,500,000 1,100,000
CI190010	Business Intelligence Program	Business Systems	8,564	334,000	342,564	334,000	314,000	334,000	1,316,000
BT30 BT21	Business Performance Management Tool Corporate & Customer Services - Future Projects	Business Systems Business Systems	-		-	430,000	-	-	430,000
CI210019	Corporate Scheduling	Business Systems	450,000	- 820,000	1,270,000				- 820,000
CI990020	CRM Software Replacement	Business Systems	650,092	-	650,092	175.055	500,000	2,800,000	3,300,000
CI200005 CI000001	Cyber Security Digital Services	Business Systems Business Systems	592,434 43,634	- 250,000	592,434 293,634	175,000 250,000	240,000 250,000	250,000 250,000	665,000 1,000,000
BT02	E-Agenda Software	Business Systems	-	200,000	200,000	-	-	-	200,000
CI990018 CI200002	Enterprise Content & Records Mgmt. Finance & HR Business Foundations	Business Systems Business Systems	- 9,500,000	400,000 10,000,000	400,000 19,500,000	500,000	500,000 3,000,000	-	1,400,000 14,500,000
BT19	Finance, Asset Mgmt & ICT - Future Projects	Business Systems	-	-			-	-	-
BT13 CM210013	Fire & Emergency - Future Projects Fixed Route Planning, Scheduling, & Operations	Business Systems Business Systems	- 2,200,000		- 2,200,000	-	-	-	-
CI190003	Fleet SAP Interface Upgrades	Business Systems	200,000	595,000	795,000	-	-	-	595,000
CI990027 CI210012	HRFE Dispatch Projects	Business Systems	109,426	- 150,000	109,426	-		-	- 150,000
CI210012 CI190005	HRFE FDM Review/Enhance HRFE Intelligent Dispatching	Business Systems Business Systems	- 25,000	150,000	150,000 125,000	365,000	- 175,000	-	640,000
BT07	HRFE Personal Accountability	Business Systems	-	-	-	-	300,000	-	300,000
BT09 CI210013	HRFE Service Request HRFE Station Alerting	Business Systems Business Systems	- 335,000	- 450,000	- 785,000	300,000 800,000	- 400,000	-	300,000 1,650,000
BT08	HRFE/HRP CAD to EMS Integration	Business Systems	-		-	586,000	-	-	586,000
	HRP Digital Communications Intercept Systems Upgrade	Business Systems Business Systems	-		-	I	-	-	-
CI210017 CI210018	HRP Interview Room Recording System								
CI210018 HRP5	HRP Interview Room Recording System HRP Intranet Refresh	Business Systems	-	350,000	350,000		-	-	350,000
CI210018			381,214	350,000 - -	350,000 381,214	- 100,000 20,000	-	- - 20,000	350,000 100,000 40,000

Project #	Project Name	Asset Category	Estimated Work Plan to Carry Over to 2022/23	2022/23 Capital Budget	Estimated 2022/23 Total Work Plan	2023/24 Capital Plan	2024/25 Capital Plan	2025/26 Capital Plan	Total Four-Year Capital Plan
CI200004	ICT Business Tools	Business Systems	154,858	300,000	454,858	500,000	300,000	500,000	1,600,000
CI200003 CI210014	ICT Infrastructure Recap Identity & Access Management	Business Systems Business Systems	500,000 200,000	500,000 350,000	1,000,000 550,000	450,000 750,000	400,000 400,000	500,000	1,850,000
CI200001	IT Service Management	Business Systems	310,308	-	310,308	100,000	100,000	100,000	300,000
BT15 CI210015	Legal - Future Projects Municipal Archives Storage	Business Systems Business Systems	- 200,000		- 200,000	-	-	-	
Transit3	Onboard GPS Based Transit Priority	Business Systems	-	-	-	-	-	500,000	500,000
CM210012 CI990031	Paratransit Technology Parking Technology	Business Systems Business Systems	- 800,000	- 225,000	800,000 225,000	- 750,000	-	-	- 975,000
BT18	Parks & Recreation - Future Projects	Business Systems	-	-	-	-	-	-	-
CI990013 BT20	Permitting, Licensing, Compliance (PLC) Police - Future Projects	Business Systems Business Systems	1,497,716	650,000	2,147,716	-	-	-	650,000
BT24	Portfolio Planning Tool	Business Systems	-	-	-	500,000	-	-	500,000
BT11 CI000021	Public Appointment Tool Public WiFi	Business Systems Business Systems	- 196,437	- 100,000	- 296,437	200,000	-	-	200,000 100,000
CI190006	Risk Management Information System	Business Systems	180,714	110,000	290,714	-	-	-	110,000
CI190008 BT22	Road Disruption Management Solution Strategies & Roadmaps Projects - Future Years	Business Systems Business Systems	99,847	220,000	319,847	200,000	-	-	420,000
CM210011	Transit Fare Management	Business Systems	1,600,000	-	1,600,000	-	-	-	-
CM210014 CM210010	Transit Recording Solution Upgrade Transit Technology Program	Business Systems Business Systems	80,000 1,050,000	<u> </u>	80,000 1,050,000	-	-	-	
BT14	Transportation & Public Works - Future Projects	Business Systems	-	-	-	-	-	-	
CM200005	Bus Maintenance Equipment Replacement Emergency Back-Up Radio System	Equipment & Machinery Equipment & Machinery	70,000	360,000	430,000	370,000	380,000	390,000 2,710,000	1,500,000 2,710,000
Equip2 CE200004	Fire Services Equipment Replacement	Equipment & Machinery	-	1,000,000	1,000,000	7,955,000	6,600,000	1,400,000	16,955,000
CE190001	Fire Services Water Supply	Equipment & Machinery	-	96,000	96,000	99,000	102,000	105,000	402,000
CE200005 HRP6	Heavy Urban Search & Rescue Equipment HRP Integrated Emergency Services Console/Desk Unit Refurbishment	Equipment & Machinery Equipment & Machinery	-	470,000 270,000	470,000 270,000	480,000 270,000	490,000 240,000	500,000 240,000	1,940,000 1,020,000
CE190005	Ice Resurfacer Replacement	Equipment & Machinery	5,000	150,000	155,000	150,000	150,000	150,000	600,000
CW190001 CE190002	New/Replacement Green Carts Police Services Equipment Replacement	Equipment & Machinery Equipment & Machinery	3,000	562,000 500,000	565,000 500,000	608,000 500,000	655,000 600,000	705,000 600,000	2,530,000 2,200,000
CW200003	Rural Depots	Equipment & Machinery	-	-	-	425,000	-	-	425,000
Transit9 CW190004	Transit Radio Communications Refresh Environmental Monitoring Site Work 101 Landfill	Equipment & Machinery Landfill Assets	- 340,000	- 657,000	- 997,000	- 330,000	200,000 130,000	1,000,000 100,000	1,200,000 1,217,000
CR210011	Urban Forestry Masterplan Implementation	Natural Assets	-	1,590,000	1,590,000	1,590,000	-	-	3,180,000
CB210017 CP000020	Bedford Outdoor Pool Cemetery Upgrades	Outdoor Sport Facilities Parks	- 4,000	100,000 650,000	100,000 654,000	- 400,000	- 400,000	- 100,000	100,000 1,550,000
CW200001	District 11 Community Integration Fund	Parks	25,000	-	25,000	300,000	-	-	300,000
CP200002 CP200007	Halifax Common Upgrades Off-Leash Dog Parks	Parks Parks	37,000 25,000	- 900,000	37,000 925,000	500,000	500,000 400,000	500,000 200,000	1,500,000 1,500,000
CP200007 CP210013	Park Development-New	Parks	12,000	490,000	502,000	700,000	700,000	600,000	2,490,000
CP200004 CP200001	Park Land Acquisition Park Recapitalization	Parks Parks	950,000 1,700,000	500,000 4,560,000	1,450,000 6,260,000	500,000 3,500,000	500,000 3,500,000	500,000 6,100,000	2,000,000 17,660,000
CP200001 CP000011	Peace and Friendship Park Improvements	Parks	86,000	250,000	336,000	-	800,000	6,100,000	1,050,000
CP190002	Recreational Trails	Parks	650,000	125,000	775,000	250,000	250,000	250,000	875,000
CP000014 CP180002	Regional /Wilderness Park Development Shoreline Improvements/Water Access	Parks Parks	50,000 350,000	800,000 425,000	850,000 775,000	600,000 500,000	300,000 2,500,000	300,000 1,500,000	2,000,000 4,925,000
CP210008	Splash Pads	Parks	460,000	-	460,000	500,000	200,000	200,000	900,000
CR200001 CTU01006	Active Transportation Bedford West Road Oversizing	Roads & Active Transportation Roads & Active Transportation	1,755,000 400,000	4,400,000	6,155,000 400,000	4,500,000 3,800,000	5,500,000	5,000,000 3,500,000	19,400,000 7,300,000
CT000013	Burnside Connection to Hwy 107	Roads & Active Transportation	-	4,000,000	4,000,000	4,000,000	6,780,000	-	14,780,000
CM190002 CT190003	Bus Stop Accessibility/Improvements Downtown Dartmouth Infrastructure Renewal	Roads & Active Transportation Roads & Active Transportation	40,000 383,000	1,000,000 9,000,000	1,040,000 9,383,000	350,000 4,500,000	350,000	350,000	2,050,000 13,500,000
CTU01365	MacLennan Drive	Roads & Active Transportation	-	-	-	-	-	-	-
CTU01287 CR180006	Margeson Drive New Paving Streets - HRM Roads	Roads & Active Transportation Roads & Active Transportation	-	-	-	-	-	-	-
CR210007	New Paving Subdivisions - Provincial Roads	Roads & Active Transportation	-	1,350,000	1,350,000	750,000	750,000	750,000	3,600,000
CR210012	Non-Accepted Roads Land Title Search	Roads & Active Transportation Roads & Active Transportation	400,000	-	400,000	-	-	-	-
CR200004 Traffic3	Other Road Related Works Port Wallace Roadway Oversizing	Roads & Active Transportation	2,185,000	2,000,000 200,000	4,185,000 200,000	2,000,000	2,000,000	2,000,000	8,000,000 200,000
CR210010	Rainnie/Brunswick Complete Streets	Roads & Active Transportation	100,000	150,000	250,000	-	2,400,000	1,000,000	3,550,000
CR200007 Roads4	Regional Centre AAA Bikeways Rockcliffe Cres	Roads & Active Transportation Roads & Active Transportation	220,000	6,695,000	6,915,000	8,465,000	4,240,000	- 1,000,000	19,400,000 1,000,000
CT000012	Ross Road Realignment	Roads & Active Transportation	-	-	-	-	-		
CT000016 CR200002	Shearwater Connector Sidewalk Renewals	Roads & Active Transportation Roads & Active Transportation	50,000 470,000	- 2,000,000	50,000 2,470,000	- 2,000,000	- 2,000,000	- 2,000,000	- 8,000,000
CR200006	Street Recapitalization	Roads & Active Transportation	5,950,000	32,000,000	37,950,000	33,000,000	33,000,000	33,000,000	131,000,000
CT200007 CD000002	Streetscape Renewal Streetscapes - Argyle/Grafton	Roads & Active Transportation Roads & Active Transportation	25,000 181,084	50,000	75,000 181,084	- 50,000	50,000	50,000	200,000
CD000001	Streetscapes - Spring Garden Rd	Roads & Active Transportation	3,085,000	-	3,085,000	-	-	-	-
CT190001 CT200008	Streetscaping Tactical Urbanism	Roads & Active Transportation Roads & Active Transportation	390,000 280,000	400,000 300,000	790,000 580,000	400,000 300,000	400,000 300,000	400,000 300,000	1,600,000 1,200,000
CM000009	Transit Priority Measures	Roads & Active Transportation	-	-	-	-	-	-	-
CM200009 CSX01346	West Bedford Park & Ride	Roads & Active Transportation	480,000	· ·	480,000	-	-	- 700,000	- 700,000
CT200009	Sandy Lake Wastewater Oversizing Wastewater Oversizing	Stormwater/Wastewater Assets Stormwater/Wastewater Assets	1,275,000		1,275,000	750,000	-	-	750,000
CT200001	Street Lighting	Streetlights	80,000	250,000	330,000	250,000	250,000	445,000	1,195,000
CT200004 CTR00904	Controller Cabinet & Detection Destination Signage Program	Traffic Signalization/Equipment Traffic Signalization/Equipment	45,000 171,200	370,000	415,000 171,200	380,000	390,000	400,000 100,000	1,540,000 100,000
CT190004	Opticom Signalization	Traffic Signalization/Equipment	-	74,000	74,000	76,000	78,000	80,000	308,000
CT190006 CT180003	Road Safety Improvement Traffic Signal Re-lamping	Traffic Signalization/Equipment Traffic Signalization/Equipment	-	4,500,000 550,000	4,500,000 550,000	4,500,000	4,500,000 550,000	4,500,000	18,000,000 1,100,000
CCV02301-2516	District Capital Funds	Varied Assets	1,334,708	1,504,000	2,838,708	1,504,000	1,504,000	1,504,000	6,016,000
CM200001 Fleet1	Access-A-Bus Replacement Fire Fleet Expansion	Vehicles Vehicles	1,100,000	1,385,000 650,000	2,485,000 650,000	1,050,000	1,200,000	600,000	4,235,000 650,000
CE200002	Fire Fleet Replacement	Vehicles	1,550,000	4,380,000	5,930,000	3,000,000	3,000,000	3,300,000	13,680,000
Transit8 CM200004	Margeson Drive Regional Express Mid-Life Bus Rebuild	Vehicles Vehicles	-	- 1,360,000	- 1,360,000	- 1,544,000	- 1,439,000	- 1,143,000	- 5,486,000
CM180008	Moving Forward Together Plan Implementation	Vehicles	-	5,350,000	5,350,000	-	-	-	5,350,000
CV210001	Municipal Fleet Expansion	Vehicles Vehicles	823,000	1,100,000	1,923,000	-	-	-	1,100,000
CE200001 CE200003	Municipal Fleet Replacement Police Fleet Replacement	Vehicles Vehicles	1,214,000 194,000	3,170,000 900,000	4,384,000 1,094,000	2,450,000 900,000	2,450,000 900,000	2,500,000 1,600,000	10,570,000 4,300,000
CV210014	Transit Strategies/Studies	Vehicles	200,000	-	200,000	300,000	-	-	300,000
Transit20 CM200003	Transit Support Vehicle Expansion Transit Support Vehicle Replacement	Vehicles Vehicles	- 85,000	280,000 200,000	280,000 285,000	120,000	80,000	200,000	280,000 600,000
CV210007	Ferry and Terminal Security Capital Upgrades	Vessels	-	125,000	125,000	45,000	45,000	-	215,000
CM200007 TOTAL MULTI-	Ferry Overhaul and Capital Upgrades YEAR BASE CAPITAL PLAN	Vessels	\$ 80,081,902	400,000 \$ 206,733,000	400,000 \$ 286,814,902	400,000 \$ 168,633,000	440,000 \$ 182,303,000	440,000 \$ 163,522,000	1,680,000 \$ 721,191,000
		Capital Funding Sources: Capital from Operating		\$ 54,959,650		\$ 62,189,050	\$ 68,276,500	\$ 77,254,000	\$ 262,679,200
		Reserves		\$ 54,959,650 50,704,000		\$ 62,189,050 19,890,000	\$ 68,276,500 37,884,000	\$ 77,254,000 13,106,000	\$ 262,679,200 121,584,000

Capital from Operating Reserves Debt Canada Community-Building Fund Other Cost Sharing **Total Capital Funding Envelope** 

 \$
 54,353,050

 \$
 50,704,000

 34,990,200
 47,275,000

 18,804,150
 \$

 \$
 206,733,000

 \$
 62,189,050
 \$
 68,276,500
 \$
 77,254,000
 \$
 262,679,200

 19,890,000
 37,884,000
 13,106,000
 121,884,000
 13,106,000
 121,884,000

 35,003,500
 34,326,700
 35,375,300
 139,695,700

 31,100,000
 26,500,000
 26,500,000
 131,375,000

 20,450,450
 15,315,800
 11,286,700
 65,857,100

 \$
 168,633,000
 \$
 163,522,000
 \$
 721,191,000

#### 2022/23 Capital Advanced Tender Requests

Project #	Project Name	Asset Category	2022/23 Proposed Capital Budget		2022/23 Advanced Tender Request	% of Budget
CR200001	Active Transportation	Roads & Active Transportation	\$ 4,400	,000	\$ 2,200,000	50%
CR200003	Bridges	Bridges	3,000	,000	1,500,000	50%
Fleet1	Fire Fleet Expansion	Vehicles	650	,000	650,000	100%
CE200002	Fire Fleet Replacement	Vehicles	4,380	,000	4,380,000	100%
CB200012	HalifACT - Climate Action Plan	Other Assets	9,960	,000	4,500,000	45%
CE190005	Ice Resurfacer Replacement	Equipment & Machinery	150	,000	150,000	100%
CV210001	Municipal Fleet Expansion	Vehicles	1,100	,000	1,100,000	100%
CE200001	Municipal Fleet Replacement	Vehicles	3,170	,000	3,170,000	100%
CW190001	New/Replacement Green Carts	Equipment & Machinery	562	,000	200,000	36%
CP210013	Park Development-New	Parks	490	,000	400,000	82%
CP200001	Park Recapitalization	Parks	4,860	,000	3,760,000	77%
CE200003	Police Fleet Replacement	Vehicles	900	,000	900,000	100%
CR200004	Other Road-Related Works	Roads & Active Transportation	2,000	,000	1,000,000	50%
CR200007	Regional Centre AAA Bikeways	Roads & Active Transportation	6,695	,000	3,347,500	50%
CB200010	Regional Park Washroom	Buildings/Facilities	600	,000	100,000	17%
CP000014	Regional /Wilderness Park Development	Parks	800	,000	800,000	100%
TPW	Road Ops & Construction - State of Good Repair	Roads & Active Transportation	4,000	,000	2,000,000	50%
CT190006	Road Safety Improvements	Traffic Signalization/Equipment	4,500	,000	3,000,000	67%
CR200002	Sidewalk Renewals	Roads & Active Transportation	2,000	,000	1,000,000	50%
CP180002	Shoreline Improvements/Water Access	Parks	425	,000	325,000	76%
CR200006	Street Recapitalization	Roads & Active Transportation	32,000	,000	16,000,000	50%
Build15	Traffic Services Facility	Buildings/Facilities	4,500	,000	4,500,000	100%
Transit4	Transit Support Vehicle Expansion	Vehicles	280	,000	65,000	23%
CM200003	Transit Support Vehicle Replacement	Vehicles	120	,000	200,000	167%
SW6	Youth Live Cart Storage Upgrades	Buildings/Facilities	100	,000	100,000	100%
2022/23 Tot	al Advanced Tender Request		\$ 91,642	,000	\$ 55,347,500	60%

# 2022/23 Capital Plan Reserve Withdrawals

Reserve Account	Project #	Project Name		2022/23				
Q506 - Landfill Closu	re Reserve		\$	657,000				
	CW190004	Environmental Monitoring Site Work 101 Landfill		657,000				
Q526 - Capital Fund	Reserve		\$	13,366,000				
	CE200002	Fire Fleet Replacement		967,000				
	CB000089	Mackintosh Depot Replacement		7,100,000				
	CM180008	Moving Forward Together Plan Implementation		5,000,000				
	CT190004	Opticom		74,000				
	CI990031	Parking Technology		225,000				
Q546 - Multi-District	Facilities Reserve	2	\$	2,145,000				
	CB000045	Cole Harbour Place		845,000				
	CB200008	Scotiabank Centre		1,300,000				
Q556 - Solid Waste F	56 - Solid Waste Facilities Reserve							
	CW190003	Composting/Anaerobic Digestion (AD) Plant		635,000				
	CW200002	Materials Recovery Facility Repairs		451,000				
	CP000014	Regional /Wilderness Park Development		350,000				
	SW6	Youth Live Cart Storage Upgrades		100,000				
Q611 - Parkland Dev	elopment Reserve	e	\$	500,000				
	CP200004	Park Land Acquisition		500,000				
Q616 Business Parks	;		\$	32,250,000				
	CT000013	Burnside Connection to Hwy 107		3,000,000				
	BusPark1	Burnside Industrial Park		26,250,000				
	BusPark2	Ragged Lake Business Park		500,000				
	BusPark3	Aerotech Business Park		2,500,000				
Q621 Community &	Events		\$	250,000				
	CP190001	Cultural Assets		250,000				
Q626 - Gas Tax Rese	rve		\$	47,275,000				
	CR200003	Bridges		1,250,000				
	CB200002	EMO Projects		325,000				
	CB210020	Halifax Common Pool Reconstruction		7,500,000				
	CB190003	Halifax North Memorial Public Library		5,000,000				
	CP200001	Park Recapitalization		2,500,000				
	CB210018	Sheet Harbour Fire Station		500,000				
	CR200002	Sidewalk Renewals		1,000,000				
	CR200006	Street Recapitalization		24,700,000				
	Build15	Traffic Services Facility		4,500,000				
Total Capital Reser	ve Withdrawals		\$	97,979,000				

2022/23 Capital Multi-Year Projects

Project	Project Name	Previous Yrs'	2021/22 Capital	2022/23 Capital	2023/24 Capital	2024/25 Capital	2025/26 Capital	Grand Total
Account #	Project Name	Gross Budget	Budget	Budget	Budget	Budget	Budget	 Brand Total
CV210011	Beechville Lakeside Timberlea Recreation Centre Recap	-	500,000	4,000,000	4,750,000	2,500,000	-	\$ 11,750,000
Transit19	Burnside Transit Centre Eco-Rebuild (Planning Phase)	-	-	7,050,000	4,000,000	-	-	\$ 11,050,000
CB000023	Captain William Spry Renovations	-	-	400,000	2,400,000	200,000	-	\$ 3,000,000
СТ000007	Cogswell Interchange Redevelopment	19,410,000	-	16,030,000	53,099,000	26,744,000	7,317,000	\$ 122,600,000
CV210011	Electric Bus Procurement & Ragged Lake TC Expansion	-	900,000	63,413,000	40,687,000	-	-	\$ 105,000,000
CB190008	Energy Efficiency Initiatives	-		4,420,000	4,243,000	3,100,000	-	\$ 11,763,000
CI200002	Finance & HR Business Transformation	22,762,000	11,990,000	10,000,000	1,500,000	3,000,000	-	\$ 49,252,000
CB200012	HalifACT - Climate Action Plan	-		9,960,000	26,950,000	41,420,000	41,240,000	\$ 119,570,000
CB210020	Halifax Common Pool Reconstruction	-	900,000	7,500,000	7,900,000	-	-	\$ 16,300,000
CB190003	Halifax North Memorial Public Library	-	-	5,000,000	3,000,000	-	-	\$ 8,000,000
CI210014	Identity & Access Management	-	250,000	350,000	750,000	400,000	-	\$ 1,750,000
CT200002	Major Strategic Multi Modal Corridor: Bayers Road	3,700,000	2,700,000	-	4,700,000	-	-	\$ 11,100,000
CB210018	Sheet Harbour Fire Station	-	400,000	500,000	4,600,000	-	-	\$ 5,500,000
CB000080	Sheet Harbour Recreation Centre	3,000,000	700,000	285,000	1,000,000	6,000,000	2,265,000	\$ 13,250,000
Build15	Traffic Services Facility	-	-	4,500,000	1,750,000	-	-	\$ 6,250,000
CT190010	Windsor Street Exchange	2,300,000	-	2,665,000	1,900,000	24,200,000	16,025,000	\$ 47,090,000
	Grand Total 2022/23 Muti-Year Projects	\$ 51,172,000	\$ 18,340,000	\$ 136,073,000	\$ 163,229,000	\$ 107,564,000	\$ 66,847,000	\$ 543,225,000

This list supercedes the 2021/22 Multi-Year Projects schedule in Attachment C, May 4, 2021

#### 2022/23 Capital Projects List Change from 2021/22 Capital Plan

			2022/23	2022/23	
Project # CI210011	Project Name	Asset Category	(As per 2021/22 Plan)		Variance
CM200008	Access & Privacy Project Access-A-Bus Fueling Solution - BTC	Business Systems Buildings/Facilities	\$ - -	\$	\$ - -
CM200001	Access-A-Bus Replacement	Vehicles	1,385,000	1,385,000	-
CB190006	Accessibility - HRM Facilities	Buildings/Facilities	500,000	500,000	-
CR200001	Active Transportation	Roads & Active Transportation	3,300,000	4,400,000	1,100,000
BusPark3	Aerotech Business Park	Business Parks	-	2,500,000	2,500,000
CB210004	Alderney Gate Library Renos	Buildings/Facilities	250,000	250,000	-
CB190007 CI190009	Alderney Gate Recapitalization	Buildings/Facilities Business Systems	650,000 250,000	650,000 220,000	- (30,000)
CB190002	Application Recapitalization Bedford Library Replacement	Buildings/Facilities	500,000	220,000	(500,000)
CB210017	Bedford Outdoor Pool	Outdoor Sport Facilities	100,000	100,000	-
CTU01006	Bedford West Road Oversizing	Roads & Active Transportation	-		-
CB210021	Beechville Lakeside Timberlea Recreation Centre Recap	Buildings/Facilities	4,000,000	4,000,000	-
CR200003	Bridges	Bridges	2,000,000	3,000,000	1,000,000
CB000048	Building Recap Future-Parks & Rec	Buildings/Facilities	-	-	-
CWU01065	Burner Installation Hwy 101 Landfill	Buildings/Facilities	-	-	-
CW190005	Burnside Composting Facility Repairs	Buildings/Facilities	375,000	-	(375,000)
CT000013 BusPark1	Burnside Connection to Hwy 107 Burnside Industrial Park	Roads & Active Transportation Business Parks	4,000,000	4,000,000 26,250,000	- 26,250,000
Transit19	Burnside Transit Centre Eco-Rebuild	Buildings/Facilities	-	7,050,000	7,050,000
CM200005	Bus Maintenance Equipment Replacement	Equipment & Machinery	340,000	360,000	20,000
CM190002	Bus Stop Accessibility/Improvements	Roads & Active Transportation	340,000	1,000,000	650,000
CI190010	Business Intelligence Program	Business Systems	334,000	334,000	-
BT30	Business Performance Management Tool	Business Systems	150,000	-	(150,000)
CB000023	Captain William Spry Renovations	Buildings/Facilities	1,600,000	400,000	(1,200,000)
CP000020	Cemetery Upgrades	Parks	600,000	650,000	50,000
Build2	Citadel Community Centre	Buildings/Facilities	-	-	-
Transit6	Cobequid Transit Terminal Refresh	Buildings/Facilities	-	-	-
CT000007	Cogswell Interchange Redevelopment	Roads, Active Transportation	16,030,000	16,030,000	
CB000045 CB210019	Cole Harbour Place Community Recreation Facilities Recap	Buildings/Facilities Buildings/Facilities	750,000 750,000	845,000 750,000	95,000
CW190003	Composting/Anaerobic Digestion (AD) Plant	Buildings/Facilities	635,000	635,000	-
CT200004	Controller Cabinet & Detection	Traffic Signalization/Equipment	370,000	370,000	
CM200006	Conventional Bus Replacement	Vehicles	-	-	-
CB190011	Corporate Accommodations	Buildings/Facilities	2,875,000	2,925,000	50,000
CB000046	Corporate Accommodations - Alderney	Buildings/Facilities	-	-	-
CI210019	Corporate Scheduling	Business Systems	-	820,000	820,000
CI990020	CRM Software Replacement	Business Systems	-	-	-
CP190001	Cultural Assets	Art & Cultural Assets	250,000	250,000	-
CI200005	Cyber Security	Business Systems	250,000	-	(250,000)
CB000075	Dartmouth North Community Centre	Buildings/Facilities	-	-	-
CTR00904 CI000001	Destination Signage Program Digital Services	Traffic Signalization/Equipment Business Systems	- 250,000	- 250,000	-
CW200001	District 11 Community Integration Fund	Parks	300.000	-	(300,000)
CCV02301-2516	District Capital Funds	Varied	1,504,000	1,504,000	-
CT190003	Downtown Dartmouth Infrastructure Renewal	Roads & Active Transportation	7,000,000	9,000,000	2,000,000
CWU01092	Dredging of Siltation Pond	Stormwater/Wastewater	-	-	-
BT02	E-Agenda Software	Business Systems	-	200,000	200,000
Build17	East Dartmouth CC Renovation	Buildings/Facilities	-	200,000	200,000
CV210011	Electric Bus Procurement & Ragged Lake Transit Centre Expansion	Vehicles, Vessels & Equipment	63,218,000	, ,	195,000
CB200002	EMO Projects	Buildings/Facilities	450,000	450,000	-
CB190008	Energy Efficiency Initiatives	Buildings/Facilities	2,000,000	4,420,000	2,420,000
CI990018 CW190004	Enterprise Content & Records Mgmt. Environmental Monitoring Site Work 101 Landfill	Business Systems Landfill	900,000 130,000	400,000 657,000	(500,000) 527,000
CB190009	Environmental Remediation/Bldg. Demo	Buildings/Facilities	-	400,000	400,000
CV210007	Ferry and Terminal Security Capital Upgrades	Vessels	125,000	125,000	
Transit1	Ferry Maintenance Facility	Buildings/Facilities	-	-	-
CM200007	Ferry Overhaul and Capital Upgrades	Vessels	400,000	400,000	-
CM200002	Ferry Terminal Pontoon Rehab	Buildings/Facilities	250,000	250,000	
CI200002	Finance & HR Business Transformation	Business Systems	1,575,000	10,000,000	8,425,000
CB200003	Findlay Community Centre Recap	Buildings/Facilities	250,000	250,000	-
Fleet1	Fire Fleet Expansion	Vehicles	-	650,000	650,000
CE200002	Fire Fleet Replacement	Vehicles	4,380,000	4,380,000	-
CE200004 CE190001	Fire Services Equipment Replacement	Equipment & Machinery	1,000,000	1,000,000	-
CE190001 CB000052	Fire Services Water Supply Fire Station 2, University Ave Recap	Equipment & Machinery Buildings/Facilities	96,000	96,000	-
CB000032	Fire Station 2, University Ave Recap	Buildings/Facilities	400,000	400,000	-
CI190003	Fleet SAP Interface Upgrades	Business Systems	595,000	595,000	-
CB210016	Fort Needham Washrooms	Buildings/Facilities	-	-	-
CB200006	General Building Recapitalization	Buildings/Facilities	800,000	800,000	-
CB200004	George Dixon Community Ctr Recap	Buildings/Facilities	250,000	250,000	-
CB200011	Gordon R. Snow Community Centre Renos	Buildings/Facilities	-	-	-
CB200012	HalifACT - Climate Action Plan	Varied Assets	2,000,000	9,960,000	7,960,000
CB200013	Halifax 4Pad Arena	Buildings/Facilities	250,000	-	(250,000)
CB180003	Halifax City Hall/Grand Parade Restore	Buildings/Facilities	-	-	-
CB210020	Halifax Common Pool Reconstruction	Buildings/Facilities	7,500,000	7,500,000	-
CP200002	Halifax Common Upgrades	Parks		-	-

			2022/23	2022/23	
Project #	Project Name	Asset Category	(As per 2021/22 Plan)	(As per 2022/23 Plan)	Variance
CB000039 CB190003	Halifax Ferry Terminal Halifax North Memorial Public Library	Buildings/Facilities Buildings/Facilities	- 4,000,000	- 5,000,000	- 1,000,000
CE200005	Heavy Urban Search & Rescue Equipment	Equipment & Machinery	470,000	470,000	-
Build4	Heritage Facilities Recapitalization	Buildings/Facilities	250,000	500,000	250,000
Build6	Horizon Recreation Centre	Buildings/Facilities	200,000	200,000	-
CI190004	HRFE AVL Devices	Business Systems	-	-	-
CI990027	HRFE Dispatch Projects	Business Systems	-	-	-
CI210012 CB000057	HRFE FDM Review/Enhance HRFE Future Buildings Recap	Business Systems Buildings/Facilities	- 1,045,000	150,000	150,000 (1,045,000)
CB200014	HRFE Headquarters & FS #8	Buildings/Facilities	-	-	-
CI190005	HRFE Intelligent Dispatching	Business Systems	365,000	100,000	(265,000)
BT07	HRFE Personal Accountability	Business Systems	-	-	-
BT09	HRFE Service Request	Business Systems	-	-	-
CI210013	HRFE Station Alerting	Business Systems	375,000	450,000	75,000
BT08	HRFE/HRP CAD to EMS Integration	Business Systems	-	-	-
CB200015 CI210017	HRM Depot Upgrades HRP Digital Communications Intercept Systems Upgrade	Buildings/Facilities Business Systems	300,000	300,000	-
HRP6	HRP Integrated Emergency Services Console/Desk Unit Refurbishment	Equipment & Machinery	-	270,000	- 270,000
CI210018	HRP Interview Room Recording System	Business Systems	-	-	-
HRP5	HRP Intranet Refresh	Business Systems	350,000	350,000	-
CI990023	HRP Records Mgmt. Optimization	Business Systems	100,000	-	(100,000)
CI210016	HRP Security Monitoring Video Surveillance	Business Systems	-	-	-
CE190005	Ice Resurfacer Replacement	Equipment & Machinery	125,000	150,000	25,000
CI200004	ICT Business Tools	Business Systems	400,000	300,000	(100,000)
CI200003	ICT Infrastructure Recap	Business Systems	500,000	500,000	-
CI210014	Identity & Access Management	Business Systems	750,000	350,000	(400,000)
CT190009 CI200001	IMP Land Acquisition IT Service Management	Roads & Active Transportation Business Systems	1,000,000 100,000	5,000,000	4,000,000 (100,000)
CB190010	Keshen Goodman Library Renovations	Buildings/Facilities	-	1,000,000	1,000,000
CB190001	LeBrun Centre Renovations	Buildings/Facilities	-	-	-
Build9	Long Term Fire Station Replacements	Buildings/Facilities	-	-	-
CB000089	Mackintosh Depot Replacement	Buildings/Facilities	7,100,000	7,100,000	-
Mobility6	Major Strategic Multi Modal Corridor: Alderney Dr (Dundas St-Wyse Rd)	Roads & Active Transportation	150,000	-	(150,000)
Mobility8	Major Strategic Multi Modal Corridor: Barrington St (North St-Spr. Garden Rd)	Roads & Active Transportation	250,000	-	(250,000)
CT200002	Major Strategic Multi Modal Corridor: Bayers Road	Roads & Active Transportation	2,500,000	-	(2,500,000)
CT190008 Mobility12	Major Strategic Multi Modal Corridor: Bedford Highway Major Strategic Multi Modal Corridor: Dunbrack Street	Roads & Active Transportation	-	-	- (200,000)
CT200003	Major Strategic Multi Modal Corridor: Dunbrack Street	Roads & Active Transportation Roads & Active Transportation	200,000 2,250,000	-	(2,250,000)
CT190005	Major Strategic Multi Modal Corridor: Buten Vinage Rd	Roads & Active Transportation	2,230,000		(2,230,000)
Mobility4	Major Strategic Multi Modal Corridor: Lower Water St (Morris St-Duke St)	Roads & Active Transportation	100,000	-	(100,000)
CT190002	Major Strategic Multi Modal Corridor: Portland Street	Roads & Active Transportation	-	-	-
CT200006	Major Strategic Multi Modal Corridor: Robie St & Young St	Roads & Active Transportation	250,000	-	(250,000)
Mobility11	Major Strategic Multi Modal Corridor: Trunk 7 (Main St), Dartmouth	Roads & Active Transportation	150,000	-	(150,000)
CT200005	Major Strategic Multi Modal Corridor: Windmill Rd (Akerley Blvd-Wyse Rd)	Roads & Active Transportation	-	-	-
Mobility13	Major Strategic Multi Modal Corridor: Studies & Design	Roads & Active Transportation	-	500,000	500,000
CW200002 CB000073	Materials Recovery Facility Repairs Metropark Upgrades	Buildings/Facilities Buildings/Facilities	190,000 100,000	451,000	261,000 (100,000)
CM200004	Mid-Life Bus Rebuild	Vehicles	1,360,000	1.360.000	(100,000)
CV210013	Mill Cove Ferry Service	Vessels	3,500,000	-	(3,500,000)
SW4	Miller Composting Purchase	Buildings/Facilities	-	-	-
CM180008	Moving Forward Together Plan Implementation	Vehicles	5,350,000	5,350,000	-
CB200001	Multi-District Facilities-Upgrades	Buildings/Facilities	2,000,000	2,000,000	-
Transit5	Mumford Transit Terminal Replacement	Buildings/Facilities	-	100,000	100,000
CI210015	Municipal Archives Storage	Business Systems	-	-	-
CV210001	Municipal Fleet Expansion	Vehicles	-	1,100,000	1,100,000
CE200001 CB000009	Municipal Fleet Replacement Needham Community Centre Recap	Vehicles Buildings/Facilities	2,770,000	3,170,000	400,000
Build12	New Fire Station #9	Buildings/Facilities	-		-
CR210007	New Paving Subdivisions - Provincial Roads	Roads & Active Transportation	750,000	1,350,000	600,000
CM180005	New Transit Technology	Business Systems	-	-	-
CW190001	New/Replacement Green Carts	Equipment & Machinery	470,000	562,000	92,000
CR210012	Non-Accepted Roads Land Title Search	Roads & Active Transportation	-	-	-
CP200007	Off-Leash Dog Parks	Parks	700,000	900,000	200,000
Transit3	Onboard GPS Based Transit Priority	Business Systems		-	-
CT190004	Opticom Signalization	Traffic Signalization/Equipment	74,000	74,000	-
SW2 CR200004	Organic Facilities Decommissioning Other Road Related Works	Buildings/Facilities Roads & Active Transportation	- 2,000,000	- 2,000,000	-
CP210013	Park Development-New	Parks	2,000,000	490,000	- (210,000)
CP200004	Park Land Acquisition	Parks	500,000	500,000	-
CP200001	Park Recapitalization	Parks	3,000,000	4,560,000	1,560,000
CI990031	Parking Technology	Business Systems	225,000	225,000	-
CP000011	Peace and Friendship Park Improvements	Parks	850,000	250,000	(600,000)
Transit7	Penhorn Transit Terminal Refresh	Buildings/Facilities	-	-	-
	Permitting, Licensing, Compliance (PLC)	Business Systems	-	650,000	650,000
CI990013	Defet Discourse Designed and an	Parks		-	-
CI990013 CP190003	Point Pleasant Park Upgrades				
CI990013 CP190003 CE200003	Police Fleet Replacement	Vehicles	900,000	900,000	-
CI990013 CP190003 CE200003 CE190002	Police Fleet Replacement Police Services Equipment Replacement	Vehicles Equipment & Machinery	500,000	500,000	-
CI990013 CP190003 CE200003 CE190002 BT24	Police Fleet Replacement Police Services Equipment Replacement Portfolio Planning Tool	Vehicles Equipment & Machinery Business Systems	,	500,000	-
CI990013 CP190003 CE200003 CE190002	Police Fleet Replacement Police Services Equipment Replacement	Vehicles Equipment & Machinery	500,000	500,000	-

Project #	Project Name	Asset Category	2022/23 (As per 2021/22 Plan)	2022/23 (As per 2022/23 Plan)	Variance
CI000021	Public WiFi	Business Systems	100,000	100,000	Variance
BusPark2	Ragged Lake Business Park	Business Parks	100,000	500,000	500,000
CW000009	Ragged Lake Composting Recapitalization	Buildings/Facilities	100,000	500,000	(100,000)
CT000015	Railway Crossing Improvements	Roads & Active Transportation	100,000		[100,000]
CR210010	Rainnie/Brunswick Complete Streets	Roads & Active Transportation	250,000	150,000	(100,000)
CM000018	Rapid Transit Strategy Project Planning	Roads & Active Transportation		-	(100,000)
CB200007	RBC Centre	Buildings/Facilities	150,000	-	- (150,000
CI000005	Recreation Services Software	Business Systems	150,000	-	[130,000]
CP190002	Recreational Trails	Parks	250,000	125,000	(125,000
CP000014	Regional /Wilderness Park Development	Parks	1,000,000	800,000	(200,000
CR200007	Regional Centre AAA Bikeways	Roads & Active Transportation	10,300,000	6,695,000	(3,605,000
CB200009	Regional Library Facility Upgrades	Buildings/Facilities	500,000	500,000	(3,003,000
CB200009 CB200010	Regional Park Washrooms	Buildings/Facilities	600,000	600,000	
CI190006			110,000	110,000	-
CI190008	Risk Management Information System Road Disruption Management Solution	Business Systems Business Systems	220,000	220,000	
CR200005	Road Ops & Construction - State of Good Repair (Transfer to Operating Budget)	'		220,000	-
		Roads & Active Transportation	4,000,000	-	(4,000,000
CT190006	Road Safety Improvement	Traffic Signalization/Equipment	2,520,000	4,500,000	1,980,000
CB200005	Roof Recapitalization	Buildings/Facilities	900,000	900,000	-
CW200003	Rural Depots	Equipment & Machinery	-	-	
CB000060	Sackville Sports Stadium	Buildings/Facilities	1,500,000	1,500,000	-
CB200008	Scotiabank Centre	Buildings/Facilities	1,300,000	1,300,000	-
CT000016	Shearwater Connector	Roads & Active Transportation	-	-	-
CB210018	Sheet Harbour Fire Station	Buildings/Facilities	4,600,000	500,000	(4,100,000
CB000080	Sheet Harbour Recreation Centre	Buildings/Facilities	9,000,000	285,000	(8,715,000
CP180002	Shoreline Improvements/Water Access	Parks	600,000	425,000	(175,000
CR200002	Sidewalk Renewals	Roads & Active Transportation	2,000,000	2,000,000	-
CB000084	South Peninsula School Gym Enhance	Buildings/Facilities	-	-	-
CP210008	Splash Pads	Parks	500,000	-	(500,000
Build14	St. Mary's Boat Club	Buildings/Facilities	-	-	-
CT200001	Street Lighting	Streetlights	250,000	250,000	-
CR200006	Street Recapitalization	Roads & Active Transportation	30,000,000	32,000,000	2,000,000
CT200007	Streetscape Renewal	Roads & Active Transportation	50,000	50,000	-
CD000002	Streetscapes - Argyle/Grafton	Roads & Active Transportation	-	-	-
CD000001	Streetscapes - Spring Garden Rd	Roads & Active Transportation	-	-	-
CT190001	Streetscaping	Roads & Active Transportation	400,000	400,000	-
CT200008	Tactical Urbanism	Roads & Active Transportation	300,000	300,000	-
CT180003	Traffic Signal Re-lamping	Traffic Signalization/Equipment	550,000	550,000	-
CB000016	Transit Facility Investment Strategy	Buildings/Facilities	300,000	650,000	350,000
CM000009	Transit Priority Measures	Roads & Active Transportation	-	-	-
Transit9	Transit Radio Communications Refresh	Equipment & Machinery	-	-	-
Build15	Traffic Services Facility	Buildings/Facilities	-	4,500,000	4,500,000
CV210014	Transit Strategies/Studies	Vehicles	-	-	-
Transit20	Transit Support Vehicle Expansion	Vehicles	-	280,000	280,000
CM200003	Transit Support Vehicle Replacement	Vehicles	120,000	200,000	80,000
CR210011	Urban Forestry Masterplan Implementation	Natural Assets	1,590,000	1,590,000	-
Build7	Wanderers Grounds Bengal Lancers Arena	Buildings/Facilities	-	-	-
CT200009	Wastewater Oversizing	Stormwater/Wastewater	750,000	-	(750,000
CM200009	West Bedford Park & Ride	Roads & Active Transportation	-	-	-
CB000087	Wharf Recapitalization	Buildings/Facilities	-	-	-
CT190010	Windsor Street Exchange	Roads & Active Transportation	3,400,000	2,665,000	(735,000
CB000042	Woodside Ferry Terminal Upgrade	Buildings/Facilities	-	-	
CR000007	Wrights Cove Terminal	Buildings/Facilities	-	-	-
SW6	Youth Live Carts Storage Upgrades	Buildings/Facilities	-	100,000	100,000
5000					

\*\* Project listing includes both Base Capital Plan and Strategic Initiatives